

2024 Draft Budget - Meeting Dec 5, 2023



## MEMORANDUM

<b>Date:</b>	December 1, 2023
<b>To:</b>	Members of Council
<b>From:</b>	Debi Lucas, CAO and Cindy Delgreco, Director of Finance/Treasurer
<b>Subject:</b>	Additional Budget Information for 2024 Budget Deliberations

Members of Council,

The package attached provides additional 2024 budget information. The purpose of the information is to answer questions posed by the Deputy Mayor. The package also provides additional information that provides a fulsome picture of the parameters Administration was working under when developing the draft operating and capital budgets as presented on November 21<sup>st</sup>.

### Information Provided:

Pages 1 through 4 provide answers to questions posed by Deputy Mayor Guindon. The questions asked are in black and the responses are in blue text. Where appropriate each of the questions that required further information are noted. The corresponding Item #'s are noted on the respective pages following the responses provided to the questions posed.

Questions 4, 11, 12, 14, 15, and 18 from the Deputy Mayor have additional information items. The item numbers correspond with the question number.

Information Item 19 provides a longer term view of capital projects and the funding sources, 2019 through 2023.

Information Item 20 is the summary of 2024's proposed capital projects as presented on November 21<sup>st</sup>.

Information Item 21 outlines the Township's current debt and annual repayment amounts to 2033, and the debt limits established by the Province in 2022 and 2023. 2024 is not yet known.

Information Item 22 outlines the reserve and reserve fund balances from 2020 to projected balance in 2024. The 2023 transfers to and from are shown for reference.

Additional questions in advance of the meeting are appreciated, it allows time for Administration to conduct any analysis or research.

## Reponses to Deputy Mayor's Questions/Comments

1. Reduction of annual sidewalk replacements from \$150,000 to \$90,000 (-\$60,000).

Over years, we were budgeting for \$75,000 each year. This year 2023 we have spent close to \$124,000 to do various locations in Ingleside only. The funds spent were both operating and capital dollars. My recommendation for 2024 budget was to increase to \$150,000 to cover more areas and also to add connectivity to existing sidewalks. It's ultimately Council decision to set the limit for this item and I will work with that.

2. Removal of LED lighting upgrade project (-\$33,173).

We could not incorporate this project under the SAVEONENERGY grant, this was strictly for interior lighting projects.

Could there be grant money available for this project given it is a 'green initiative'?

We could not find another grant suitable for this project, but it can come off the list for 2024 and Staff can pursue other grant opportunities for 2025.

3. Removal of woodchipper purchase (-\$35,000). How much do we pay to rent this equipment each year?

This 2023 year only we spent a total of \$14,500 to rent a chipper. In 2020, we sold our own chipper in GovDeals as it reached its end of service life. Since then and for the past three years, we were renting such equipment. The total spending on rent at \$5,000 per month over the last 3 years the rent would be more than the cost of new one. In my presentation, I mentioned that we are noticing frequent icy freezing rain occurrences, necessitating subsequent efforts to gather and dispose of branches. Adding to that Parks & Rec will be using it, too. Currently Parks and Rec are also renting a woodchipper for clearing limbs in Township parks.

4. Removal of water / sewer trailer purchase (-\$18,000).

I would be interested in getting pictures of this equipment to assess the current condition.

See attached pages noting Item #4.

5. Purchase of a 2024 plow truck. Can we look at purchasing a used truck?

Yes, we can. However, we are currently committed to purchase a new plow truck because we tendered jointly with the SDG Counties. We are seeking information regarding the penalty amount for withdrawal, if Council decided to withdraw.

Alternatively, are we currently renting one from the Counties?

We were last year but not anymore. The equipment was from 2006 and required significant work. It eventually sold for approx. \$38,000.00 Used

## Reponses to Deputy Mayor's Questions/Comments

trucks purchased were 11, (2017) years newer for \$100,000 each, they have lower mileage and are in better shape. Township was lucky and the used vehicles are not always available.

If so, what does it cost annually, and can we continue to do so for the next 2-3 years while we work through an LT financial management strategy?

I have talked more about this item in the attached KIR which is about the capital projects update.

6. Removal of Woodland Rd. extension project (-\$10,000).

We have previous commitment to do this project once the developer has built. It is the intention that the developer complete his work in 2024 if not this will be deferred.

7. Removal of Charles Street project (-\$48,000).

We have previous commitment to do this project once the developer has built. It is the intention that the developer complete his work in 2024 if not this will be deferred.

8. Removal of Haughton St project (-\$30,000).

9. Removal of MacIntosh Lane project (-\$30,000).

10. Removal of Fraser Street project (-45,000).

The above three projects have a close proximity and our recommendation to do all or none of them.

11. List of items that are increasing over the rate of inflation from last year (3.67%) and a brief explanation as to why there is an increase.

See attached page noting Item #11.

12. Please provide a list of any proposed positions being added in 2024 with approximate salaries.

No positions are being added in 2024, see attached page noting Item #12 for list of positions and changes in positions since 2022.

13. How old is the furnace in the Long Sault Firehall?

It was installed in about 2007, has reached end of lifecycle. In addition, there is no air conditioning in firehall or office area/meeting room of the firehall. Having the furnace replaced and adding the air conditioning will reduce operational costs. More information will be available at the Budget meeting.

14. Please provide a comparison of our levy rates to those from all other municipalities in SDG for 2023.

See attached pages noting Item #14. Attached is a comparison of the neighbouring Township rates from 2020 to 2023. In addition, Administration

## Reponses to Deputy Mayor's Questions/Comments

has included a comparison chart demonstrating Assessment Growth and taxes for the assessment categories between 2018 and 2023 for the Township of South Stormont.

15. Please provide a year by year listing of our levy rate increases since 2018.

See above, attached page indicates Item #14 and Item #15.

16. Have staff been advised of the proposed Counties rate and the proposed Education rate?

United Counties 5.49% proposed rate increase. No word on Education rate at this time, Province has not yet announced the rate.

17. I would like to establish (commit to) a timeline for the completion of the East Island Causeway project so that this information can be communicated to the residents thereon.

In January 2022, as part of Moulinette Island Road Reconstruction (Phase 3), engineering work to develop plans/drawings to reconstruct East Island Causeway (Phase 4, last phase) was included as provisional to the contract. In the same year, Council had approved to do only Phase 3 of the project which has been completed in the same year 2022. Historically, we have done a phase every two years. As we are preparing to include phase 4 in the 2024 budget and upon reviewing the plans/drawings generated in 2022, we have found that it is better and makes more sense to add in the work for the gravel turning area along with a new outlet to the river (please refer to the plan attached). Along East Island Causeway, the originally planned cross section currently stops at the road cross-section that we used for the rest of the island +/- 80m south of the north limits. We are also looking at the possibility to remove one of the culverts while doing reconstruction of phase 4 which will reduce the cost.

That being said, the following additional works are needed:

- Revise the plans/drawings to include the looped access at the north limits of the roadway.
- We will also need a new storm outlet established along a property line. Location TBD. Consultation with residents is needed.
- Consult with OPG and RRCA before removing that one culvert as they are defined as stakeholders.
- We need to establish an access agreement for the driveway access at one of the properties.

The above noted works will need some time before completing the plans/drawings to be tender ready. It is our suggestion to complete the engineering work next year 2024 and do the reconstruction after.

## Reponses to Deputy Mayor's Questions/Comments

In addition, Administration is providing the following information in this budget package.

18. Capital Roads Projects. Chart indicating the results of the Roads Needs Study and the risk ratings associated with the Asset Management Plan, as previously approved. The first page is an explanation of the items on the chart, the next 3 pages are the Chart, and finally a map of the Township roads indicating level of condition as assessed in the Road Needs Study.

19. All Capital Projects 2019 to 2023 by Department. All capital projects completed between 2019 and 2023 are included. There is a summary sheet and sheets following with annual charts outlining the projects that were approved in that year. The summary chart and each of the annual charts indicate the budgeted amount for the project and where the funds were derived from to pay for the project. The funds for capital projects are largely derived from debentures and use of reserves.

20. All Proposed Capital Projects for 2024, including proposed funding source.

21. Township's Current Debt Payment Schedule, and 2022 and 2023 Annual Repayment Limit as set by the Province of Ontario.

22. Summary of Township's Reserve and Reserve Funds, 2020 to 2024.





**Pictures of Trailer for Water and Wastewater**

*Item 4*



**Pictures of Trailer for Water and Wastewater**

*Item 4 p. 2.*





**Pictures of Trailer for Water and Wastewater**

*Item 4 p.3*





**Pictures of Trailer for Water and Wastewater**

*Item 4 p.4*





**Pictures of Trailer for Water and Wastewater**

*Item 4 p5*

## 2023 and 2024 Budget Summary of Increases and Decreases by Revenue and Operations and Capital Expenditures

	2023 Budget	2024 Budget	% Change	
<b>Revenue:</b>				
TAXATION	\$ 8,439,302	\$ 9,076,303	7.55%	Includes assessment growth and 4% as proposed in 3 year budget.
CAPITAL LEVY-TAXATION		\$ 726,104	100.00%	Proposed introduction of capital levy at 8%
PAYMENTS IN LIEU	514,764	\$ 514,764	0.00%	
FEES AND CHARGES	3,737,560	\$ 1,783,995	-52.27%	Reduction based on less large scale development proposed in 2024.
UNCONDITIONAL GRANTS (OMPF)	978,800	\$ 975,000	-0.39%	Annual amount fairly consistent
CONDITIONAL GRANTS	1,842,766	\$ 3,740,217	102.97%	**Used \$905,440 Gas Tax and does not Including \$845K of OCIF proposed to go to W/WW
RENTS	592,488	\$ 642,793	8.49%	Revenue based on negotiated agreements
INVESTMENT INCOME	465,000	\$ 550,000	18.28%	Current higher rate of interest earned on funds in bank
DONATIONS AND OTHER	457,809	\$ 133,500	-70.84%	Previously included land sales revenue which has been moved to new GL account
DEVELOPMENT LAND SALES	350,000	\$ 950,000	171.43%	Anticipated revenue based on inquiries and current negotiations
LOAN FUNDING/DEBENTURES	1,112,200	-	-100.00%	No loans or debentures anticipated in 2024
RESERVES	2,120,229	1,821,000	-14.11%	Reducing use of Reserves
OTHER	-			
<b>TOTAL REVENUE</b>	<b>\$ 20,610,919</b>	<b>\$ 20,913,676</b>	<b>1.47%</b>	
<b>Expenditures:</b>				
<b>Operating</b>				
GENERAL GOVERNMENT	3,704,952	2,628,023	-29.07%	Reductions based on transfer of facilities and number of salaries on lower end of salary scale
FIRE&RESCUE/PROTECTION PERSONS&PROPERTY	1,409,367	1,598,610	13.43%	Increase based on wage adjustment, previously approved, and increased legal and proposed increased operational costs in by-law
TRANSPORTATION SERVICES	3,722,066	3,924,224	5.43%	Increase based on fuel costs
PARKS AND RECREATION	1,496,703	1,404,365	-6.17%	Reduction based on transfer of facilities to separate budget area
FACILITIES		1,310,565	100.00%	Transfer in of costs from other departments
PLANNING AND DEVELOPMENT	855,935	836,335	-2.29%	
WASTE MANAGEMENT	1,343,472	1,337,100	-0.47%	
DRAINAGE	150,889	150,790	-0.07%	
<b>TOTAL OPERATING EXPENDITURES</b>	<b>\$ 12,683,384</b>	<b>\$ 13,190,012</b>	<b>3.99%</b>	
<b>Reserves</b>				
GENERAL GOVERNMENT	110,000	591,000	437.27%	Increased contribution from sale of lands owned by Township
FIRE&RESCUE/PROTECTION PERSONS&PROPERTY	325,000	325,000	0.00%	
TRANSPORTATION SERVICES	195,658	294,000	50.26%	Fleet reserve, adjustments made due to inaccuracies and funds moved to Waste Management
PARKS AND RECREATION	85,000	85,000	0.00%	Adjustments to reporting for waterfront development
FACILITIES	-	5,000	100.00%	Previously in General Government
PLANNING AND DEVELOPMENT	210,000	260,000	23.81%	Increase over 2023 due to Development Charges
WASTE MANAGEMENT	-	20,000	100.00%	Transfer in from Transportation
DRAINAGE	-			
TAXATION	-			
<b>TOTAL RESERVES EXPENDITURES</b>	<b>\$ 925,658</b>	<b>\$ 1,580,000</b>	<b>70.69%</b>	
<b>Capital</b>				
GENERAL GOVERNMENT	2,785,077	310,000	-88.87%	Economic Development not constructing a road, remainder are carry overs from 2023
FIRE&RESCUE/PROTECTION PERSONS&PROPERTY	248,000	233,000	-6.05%	Phased in communications project
TRANSPORTATION SERVICES	2,898,500	1,776,500	-38.71%	Reduced to avoid debentures and more use of reserves
PARKS AND RECREATION	720,300	3,675,991	410.34%	Increase based on RR Heritage Centre project and \$2.9M solar project if approved
FACILITIES		148,173	100.00%	Work associated with tenant needs and ongoing maintenance requirements
PLANNING AND DEVELOPMENT	-	-		
WASTE MANAGEMENT	350,000	-	-100.00%	Trillium Landfill water rights paid for in 2023.
DRAINAGE	-	-		
<b>TOTAL CAPITAL EXPENDITURES</b>	<b>\$ 7,001,877</b>	<b>\$ 6,143,664</b>	<b>-12.26%</b>	
<b>TOTAL EXPENDITURES</b>	<b>\$ 20,610,919</b>	<b>\$ 20,913,676</b>	<b>1.47%</b>	



**2022-2024 Employee Comparison**

	2022	2023	Total Change	2024	Total Change	
<b>Summary</b>						
Mayor/Council	5	5	0	5	0	
Full Time	47	50	3	50	0	
Part Time (Hours)	12	13	1	12	-1	Rink attendant (student)
Contract Positions	3	4	1	3	-1	Drainage Supervisor
Fire Fighters	+/- 100	+/- 100	0	+/- 100	0	
<b>Total Employee's</b>	<b>167</b>	<b>172</b>	<b>5</b>	<b>170</b>	<b>-2</b>	
Students	24	26	2	26	0	

	2022	2023	Total Change	2024	Total Change
<b>Council</b>					
Mayor	1	1	0	1	0
Deputy Mayor	1	1	0	1	0
Council	3	3	0	3	0
<b>CAO</b>					
Full Time	3	3	0	2	-1
Contract		0		1	1
<b>Corporate Services</b>					
<b>Clerks Dept.</b>					
Full Time	3	3	0	3	0
Part Time	0	0	0	0	0
Contract	1	0	-1	0	0
<b>Information Technology</b>					
Full Time	1	1	0	1	0
<b>Financial Services</b>					
Full Time	4	4	0	4	0
Part Time	1	1	0	1	0
<b>Public Works</b>					
<b>Transportation</b>					
Full Time	15	15	0	16	1
Part Time	3	3	0	3	0
Contract	1	4	3	2	-2
<b>Waste Management</b>					
Full Time	3	3	0	3	0
Part Time	1	1	0	1	0
<b>Protection of Persons and Property</b>					
<b>Fire Service</b>					
Full Time	3	4	1	4	0
Part Time	0	0	0	0	0
Fire Fighters	+/- 100	+/- 100	0	+/- 100	0
<b>By-Law</b>					
Full Time	1	1	0	1	0
Part Time	0	1	1	1	0
<b>Animal Control</b>					
Full Time	0	0	0	0	0
Part Time/Contract	1	1	0	1	0

	2022	2023	Total Change	2024	Total Change
<b>Planning and Building</b>					
<b>Planning</b>					
Full Time	2	3	1	3	0
Part Time	0	0	0	0	0
Contract	1	0	-1	0	0
<b>Building</b>					
Full Time	4	4	0	4	0
Part Time	0	0	0	0	0
<b>Parks &amp; Recreation</b>					
<b>Parks &amp; Rec</b>					
Full Time	7	8	1	8	0
Part Time	6	6	0	5	-1
Contract			0		0
<b>Facilities</b>					
Full Time	1	1	0	1	0
Part Time			0		0
<b>Summer Students</b>					
Corporate Services	2	1	-1	1	0
Finance	1	1	0	1	0
Public Works	4	4	0	4	0
Parks & Recreation	17	19	2	19	0
By-Law	0	1	1	1	0
	24	26	2	26	0

**Comparison of Neighbouring Townships Residential Tax Rates 2020-2023**

Residential (RT) Tax Rate	3-year Ttl	2023	2022	2021	2020
North Dundas		0.00462946	0.004218690	0.00400606	0.00409174
year-over-year change	<b>12.95%</b>	9.74%	5.31%	-2.09%	
North Stormont		0.00369997	0.003529280	0.00347689	0.00335522
year-over-year change	<b>9.97%</b>	4.84%	1.51%	3.63%	
South Stormont		0.00511895	0.004875200	0.00473319	0.00464722
year-over-year change	<b>9.85%</b>	5.0%	3.0%	1.8%	
South Dundas		0.00561151	0.005318970	0.00517316	0.00510967
year-over-year change	<b>9.56%</b>	5.50%	2.82%	1.24%	
South Glengarry		0.00519759	0.004866540	0.00479049	0.00495087
year-over-year change	<b>5.15%</b>	6.80%	1.59%	-3.24%	
North Glengarry		0.00542645	0.005305100	0.005212773	0.005212773
year-over-year change	<b>4.06%</b>	2.29%	1.77%	0.00%	

**2023 Residential and Commercial Tax Rates**

Residential (RT) Tax Rate	2023
North Stormont	0.00369997
North Dundas	0.00462946
South Stormont	0.00511895
South Glengarry	0.00519759
North Glengarry	0.00542645
South Dundas	0.00561151

Commercial (CT) Tax Rate	2023
North Stormont	0.00604585
North Dundas	0.00756467
South Stormont	0.00836450
South Glengarry	0.00849300
North Glengarry	0.00886697
South Dundas	0.00916959





## Highlights on the Road Capital Projects List:

- The provided list is based on the Road Needs Study (RNS)'s 10-year capital improvement plan study conducted in 2021.
- The recommendations for capital works for 2024 are highlighted in yellow.
- Road condition was degraded using a deterioration curve to project 2023 condition based on the 2021 condition assessment rating.
- The list was filtered to include Poor and Very Poor road conditions.
- The list is sorted/prioritized based on a risk score calculation following the developed framework included in the Asset Management Plan for Core Assets.
- The score calculation take into account the following:
  - Condition rating
  - Criticality rating
  - Surface Type
  - Traffic count (ADT)
  - Replacement cost
- Column 'J' describes type of improvement as per the RNS.
- Column 'K' provide the cost as per improvement type in column 'J'.
- Column 'L' describes type of improvement as per the Director's recommendation.
- Column 'M' provide the cost as per improvement type in column 'L'.
- Other comments to consider:
  - Urban roads were deferred awaiting the Master Servicing Study final report looking for opportunities to integrate road projects with other linear infrastructure projects, i.e., water, sanitary, and/or stormwater.
  - We are looking to do up to 6 kms of road preservation funded from operating budget. That's double the length of what we did this year for the first time as we established a preservation management program.
  - Rational for selecting some projects based on the fact that part of the improvement work can be done by our own forces.

Acronyms:

[ST2PA] Surface Treatment Double with Pulverization and Granular Base

[RO1] Resurfacing Single Lift Overlay

[PP1] Pulverize and Pave One Lift

[PP2] Pulverize and Pave Two Lifts

[RECON 1R] Full Excavation and Reconstruction - 1 Lift

[DST] Double Surface Treatment included Fog Seal

[HL3] Scratch Padding and Asphalt Overlay

Roads Assessment and Capital Project Recommendations for 2024

A	B	C	D	E	F	G	H	I	J	K	L	M		
Name	From	To	Hamlet	Length (km)	2023 AADT	2023 PCI	Condition Score	2023 Risk	Risk Score	RNS 10-yr Capital Plan	RNS Rec'd Improvement Type	Improvement Cost	Director's Rec'd Improvement Type	Improvement Cost
St. Lawrence Street	Farran Drive	Killarney Street	Ingleside	0.71	1460	48.78	Very Poor	19.6	Significant	Not included				\$ -
Vin Vista Drive	Colonial Drive	Dead End		0.90	488	48.51	Very Poor	18.5	Significant	Not included				\$ -
Cheryl Street	Marydale Avenue	Highway 138	Rosedale	0.45	1061	36.87	Very Poor	18.3	Significant	2031	RECON 1R	\$ 247,000		\$ -
Mack Street	Cornwall Center Road	Alguire Avenue	Rosedale	0.38	1529	37.72	Very Poor	18.3	Significant	2031	RECON 1R	\$ 220,000		\$ -
Simcoe Street	County Road 35	Mille Roches Road	Long Sault	0.48	1857	37.04	Very Poor	18.3	Significant	2031	RECON 1R	\$ 274,000		\$ -
St. Lawrence Street	Dickinson Drive	Farran Drive	Ingleside	0.38	1439	48.78	Very Poor	18.3	Significant	Not included		\$ -		\$ -
Sunnyview Avenue	Melba Street	Mack Street	Rosedale	0.46	1438	46.13	Very Poor	18.3	Significant	2024	PP1	\$ 75,000		\$ -
Dafoe Road	1.5km east of Aultsville Road	2.1km west of County Road 14		2.60	332	47.96	Very Poor	17.8	Significant	2025	PP1	\$ 406,000	DST	\$ 292,000
Myers Road	O'Keefe Road	1.0km east of O'Keefe Road		1.00	758	46.90	Very Poor	17.6	Significant	2025	PP1	\$ 150,000		\$ -
Beaver Dam Drive	0.78km from County Road 33	County Road 33		0.78	216	46.64	Very Poor	17.4	Significant	2029	PP1	\$ 180,000		\$ -
Bruce Street	Dead End	Cornwall Center Road	Rosedale	0.99	318	44.15	Very Poor	17.4	Significant	2024	PP1	\$ 150,000		\$ -
Willbruck Drive	Ault Island Road	Dead End		1.80	387	44.88	Very Poor	17.4	Significant	2024	PP1	\$ 270,000		\$ -
St. Lawrence Street	Killarney Street	Dead End	Ingleside	0.29	496	48.78	Very Poor	17.2	Significant	Not included		\$ -		\$ -
Woodlands Road	Santa Cruz Drive	0.4km North	Ingleside	0.39	600	35.75	Very Poor	17.2	Significant	2028	RECON 1R	\$ 220,000		\$ -
Melba Street	Alguire Avenue	Marydale Avenue	Rosedale	0.25	801	44.39	Very Poor	16.9	Significant	2024	PP1	\$ 38,000		\$ -
Rombough Road	County Road 18	Pleasant Valley Road		1.10	336	49.05	Very Poor	16.5	Significant	2025	PP1	\$ 165,000		\$ 165,000
Rombough Road	County Road 18	Pleasant Valley Road		1.10	336	49.05	Very Poor	16.5	Significant	2025	PP2	\$ 284,900		\$ -
Hunters Road	County Road 12	May Road		3.40	213	38.89	Very Poor	16.3	Significant	Not included		\$ -	In 2023 section repairs were done	\$ -
Hunters Road	Nine Mile Road	May Road		2.20	213	38.89	Very Poor	16.3	Significant	Not included		\$ -		\$ -
Hunters Road	County Road 11	Nine Mile Road		2.50	213	38.89	Very Poor	16.3	Significant	Not included		\$ -		\$ -
Colonial Drive	Vin Visa Drive	County Road 2		2.70	469	54.29	Poor	16.0	Extensive	Not included		\$ -		\$ -
Vin Vista Drive	County Road 2	Colonial Drive		0.15	507	48.51	Very Poor	15.8	Extensive	Not included		\$ -		\$ -
French Avenue	Cherry Avenue	County Road 35	Long Sault	0.43	1175	53.39	Poor	15.8	Extensive	2030	PP1	\$ 60,000		\$ -
Hickory Street	Ault Drive	Farran Drive	Ingleside	0.41	838	59.31	Poor	15.8	Extensive	2027	RO1	\$ 78,000		\$ -
Manning Road	County Road 12	County Road 35		2.60	975	68.75	Poor	15.5	Extensive	Not included		\$ -		\$ -
O'Keefe Road	Myers Road	Wheeler Road		1.90	355	57.71	Poor	15.4	Extensive	2028	PP1	\$ 278,000		\$ -
Wheeler Road	Highway 138	O'Keefe Road		1.70	274	58.03	Poor	15.4	Extensive	2028	PP1	\$ 240,000		\$ -
Willy Allan Road	Highway 138	3.5km west of Hwy 138		3.60	282	56.45	Poor	15.4	Extensive	Not included		\$ -	Candidate for PM (Microsurfacing)	\$ 126,000
Farran's Point Road	County Road 2	0.3 km North		0.30	239	49.89	Very Poor	15.2	Extensive	2026	PP1	\$ 45,000		\$ -
Bethune Avenue	County Road 36	Mille Roches Road	Long Sault	0.67	1592	63.86	Poor	15.1	Extensive	2030	PP1	\$ 60,000		\$ -
Ault Island Road	County Road 2	Willbruck Drive		1.80	332	50.74	Poor	15.0	Extensive	2026	PP1	\$ 270,000		\$ -
Windfall Road	County Road 35	2.7km northerly		2.70	469	49.98	Poor	15.0	Extensive	2024	ST2PA	\$ 282,000	Candidate for PM (Microsurfacing)	\$ 126,000
North Lunenburg Road W	County Road 14	0.9km east of County Road 14		0.92	171	46.13	Very Poor	15.0	Extensive	2024	PP1	\$ 120,000	DST	\$ 86,500
North Lunenburg Road W	County Road 14	0.9km east of County Road 14		0.92	171	46.13	Very Poor	15.0	Extensive	2024	PP1	\$ 120,000	HL3	\$ 118,000
Cherry Avenue	Mille Roches Road	French Avenue	Long Sault	0.39	414	55.52	Poor	14.8	Extensive	Not included		\$ -		\$ -
Myers Road	1.0km east of O'Keefe Road	Highway 138		0.71	758	57.71	Poor	14.8	Extensive	2028	PP1	\$ 105,000		\$ -
Aultsville Road	County Road 2	1.6km north of County Road 2		1.60	610	66.47	Poor	14.6	Extensive	2031	PP1	\$ 240,000		\$ -
Killarney Avenue	County Road 2	St. Lawrence Street	Ingleside	0.11	648	35.91	Very Poor	14.5	Extensive	2025	RECON 1R	\$ 55,000		\$ -
Santa Cruz Drive	Woodlands Road	Wales Drive	Ingleside	0.08	602	41.86	Very Poor	14.5	Extensive	2022	PP1	\$ 15,000		\$ -
Equestrian Drive	Rosedale Road	Beaver Dam Road		0.53	100	46.64	Very Poor	14.5	Extensive	2029	PP1	\$ 75,000		\$ -
Jean Street	Rosedale Avenue	Marydale Avenue	Rosedale	0.27	74	34.04	Very Poor	14.5	Extensive	Not included		\$ -		\$ -
Manning Road	Dead End	County Road 12		0.96	975	68.75	Poor	14.5	Extensive	Not included		\$ -		\$ -
Black River Road	County Road 15	County Road 18		2.90	187	51.03	Poor	14.4	Extensive	Not included		\$ -		\$ -
Delaney Road	Island Road	North Branch Road		2.20	354	59.19	Poor	14.1	Extensive	2029	ST2PA	\$ 238,000		\$ -
Rombough Road	Pleasant Valley Road	Eligh-Beckstead Road		2.30	336	57.54	Poor	14.1	Extensive	2029	ST2PA	\$ 249,000		\$ -
Windfall Road	2.7km north of County Road 35	County Road 18		0.76	469	49.46	Poor	13.9	Extensive	2022	ST2PA	\$ 97,000		\$ -

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Roads Assessment and Capital Project Recommendations for 2024

Name	From	To	Hamlet	Length (km)	2023 AADT	2023 PCI	Condition Score	2023 Risk	Risk Score	RNS 10-yr Capital Plan	RNS Rec'd Improvement Type	Improvement Cost	Director's Rec'd Improvement Type	Improvement Cost
Myers Road	4.0km east of County Road 15	O'Keefe Road		2.10	378	67.78	Poor	13.8	Extensive	2031	PP1	\$ 315,000		\$ -
Otto Road	County Road 14	May Road		3.30	201	58.09	Poor	13.7	Extensive	2025	ST2PA	\$ 346,000		\$ -
Cedar View Drive	Headline Road	Dead End		0.41	49	47.96	Very Poor	13.4	Extensive	2025	PP1	\$ 60,000		\$ -
Jenkins Road	Dead End	County Road 15	Lakeview Heights	0.32	49	49.05	Very Poor	13.4	Extensive	2026	PP1	\$ 45,000		\$ -
Ouellette Avenue	County Road 35	French Avenue	Long Sault	0.38	49	43.44	Very Poor	13.4	Extensive	Not included		\$ -		\$ -
Penny Lane	Thompson Drive	Columbia Avenue	Lakeview Heights	0.33	49	35.75	Very Poor	13.4	Extensive	Not included		\$ -		\$ -
Rosedale Avenue	Daisy Street	Jean Street	Rosedale	0.39	49	34.87	Very Poor	13.4	Extensive	Not included		\$ -		\$ -
Thomas Street	Jean Street	Daisy Street	Rosedale	0.40	41	48.78	Very Poor	13.4	Extensive	2031		\$ -		\$ -
Dale Street	Manning Road	Moak Street	Long Sault	0.51	490	64.84	Poor	13.3	Extensive	2031		\$ -		\$ -
Thompson Drive	Penny Lane	County Road 15	Lakeview Heights	0.20	100	46.90	Very Poor	13.2	Extensive	2030		\$ -		\$ -
Amell & Randal George Road	Highway 138	Dead End		1.90	146	46.39	Poor	13.1	Extensive	2028	ST2PA	\$ 206,000		\$ -
Neville Road	Rombough Road	County Road 14		1.90	140	54.80	Poor	13.1	Extensive	2027		\$ -		\$ -
David Street	Moak Street	Manning Road	Long Sault	0.52	572	64.84	Poor	12.9	Extensive	2031		\$ -		\$ -
Hoople Street	Wales Drive	Elm Street	Ingleside	0.50	185	57.40	Poor	12.9	Extensive	2030		\$ -		\$ -
May Road	Hunters Road	Sandtown Road		0.62	163	51.61	Poor	12.9	Extensive	2029		\$ -		\$ -
May Road	Trillium Road	Bush Glen Road		1.50	179	59.19	Poor	12.7	Extensive	2029		\$ -		\$ -
May Road	Sandtown Road	Trillium Road		1.50	163	59.19	Poor	12.7	Extensive	2029		\$ -		\$ -
Columbia Avenue	Dead End, East	Thompson Drive	Lakeview Heights	0.62	100	55.21	Poor	12.5	Extensive	Not included		\$ -		\$ -
Eamer Road	1.6km east of Northfield Road	County Road 15		1.20	320	54.80	Poor	12.5	Extensive	2030		\$ -		\$ -
Santa Cruz Drive	Wales Drive	County Road 14	Ingleside	0.56	359	69.40	Poor	12.4	Extensive	Not included		\$ -		\$ -
Wales Drive	Dead End	County Road 2	Ingleside	0.60	325	62.22	Poor	12.4	Extensive	2030		\$ -		\$ -
Cornett Lane	Myers Road	Dead End		0.34	49	36.70	Very Poor	12.1	Extensive	2031		\$ -		\$ -
Crystal Street	Sunnyview Avenue	Alguire Street	Rosedale	0.14	49	49.33	Very Poor	12.1	Extensive	2026		\$ -		\$ -
Daisy Street	Marydale Avenue	Rosedale Avenue	Rosedale	0.25	23	44.15	Very Poor	12.1	Extensive	2030		\$ -		\$ -
Fraser Street	County Road 18	Dead End	St. Andrews West	0.29	49	35.60	Very Poor	12.1	Extensive	2025	RECON 1R	\$ 165,000	PP1	\$ 45,000
St. James Street	Sunnyview Avenue	Dead End	Rosedale	0.16	49	46.39	Very Poor	12.1	Extensive	2029		\$ -		\$ -
Warner Drive	Sixsmith Drive	Dead End		0.47	49	48.78	Very Poor	12.1	Extensive	2025		\$ -		\$ -
Yolanda Street	Marydale Avenue	Grantley Drive	Rosedale	0.21	49	48.78	Very Poor	12.1	Extensive	2025		\$ -		\$ -
McClave Road	County Road 18	Maloney Road		0.22	223	59.95	Poor	11.6	Extensive	2029		\$ -		\$ -
Chantime Drive	Fickes Road	Dead End East	Long Sault	0.38	49	51.32	Poor	11.6	Extensive	Not included		\$ -		\$ -
Napier Street	St. Lawrence Street	Hickory Street	Ingleside	0.34	49	53.39	Poor	11.6	Extensive	2030		\$ -		\$ -
Northfield Road	Dixon Road	2.1km west of County Road 15		1.20	179	58.64	Poor	11.6	Extensive	2029		\$ -		\$ -
Speer Road	Cornwall Centre Road	Dead End		0.91	49	53.99	Poor	11.6	Extensive	Not included		\$ -		\$ -
Loyalist Crescent	County Road 12	County Road 12		0.70	100	61.25	Poor	11.6	Extensive	2030		\$ -		\$ -
Maxwell Avenue	Santa Cruz Drive	Wales Drive	Ingleside	0.53	107	69.40	Poor	11.2	Extensive	Not included		\$ -		\$ -
Carleton Street	Highway 138	Dead End	St. Andrews West	0.13	49	36.54	Very Poor	10.8	Extensive	2031		\$ -		\$ -
Haughton Street	Willis Street	Dead End	St. Andrews West	0.20	49	39.98	Very Poor	10.8	Extensive	2022	PP1	\$ 30,000		\$ 30,000
Macintosh Lane	County Road 18	Dead End	St. Andrews West	0.17	49	38.08	Very Poor	10.8	Extensive	2026	RECON 1R	\$ 110,000	PP1	\$ 30,000
Marl Street	Cedarview Road	Dead End		0.07	49	37.90	Very Poor	10.8	Extensive			\$ 1,403,000		\$ 900,500
Virginia Street	Highway 138	Bruce Street	Rosedale	0.13	49	48.51	Very Poor	10.8	Extensive					
Chantime Drive	Dead End West	Fickes Road	Long Sault	0.18	49	51.32	Poor	10.5	Extensive					
Charlotte Avenue	Headline Road	Dead End		0.25	49	55.83	Poor	10.5	Extensive					
Maple Street	Farran Drive	Bank Street	Ingleside	0.17	49	53.69	Poor	10.5	Extensive					
Memorial Square West	College Street	Maple Street	Ingleside	0.24	49	54.29	Poor	10.5	Extensive					
Moss Drive	County Road 15	Jenkins Road	Lakeview Heights	0.35	49	53.39	Poor	10.5	Extensive					
Shaver Road	Colonial Road	County Road 2		0.14	49	54.29	Poor	10.5	Extensive					
Sixsmith Drive	County Road 2	Dead End		0.46	49	59.31	Poor	10.5	Extensive					
Virginia Street	Sunnyview Avenue	Dead End	Rosedale	0.16	49	57.40	Poor	10.5	Extensive					
Wildwood Drive	Ault Drive	Dead End	Ingleside	0.14	49	53.99	Poor	10.5	Extensive					
Adam Dixon Avenue	Bethune Avenue	Kent Crescent	Long Sault	0.28	49	63.86	Poor	10.4	Extensive					

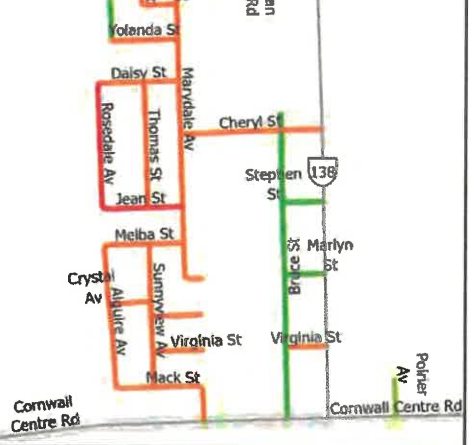
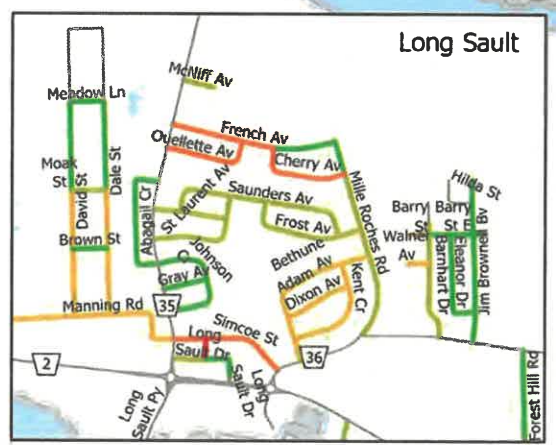
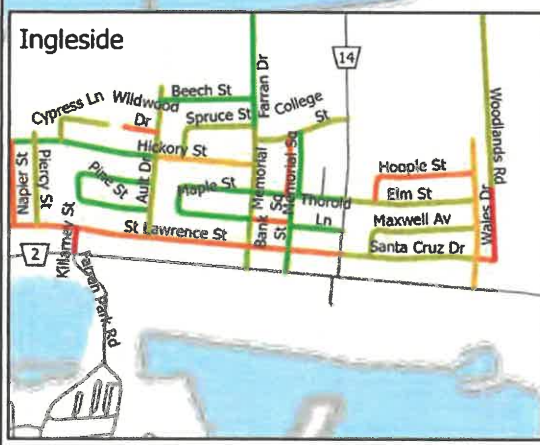
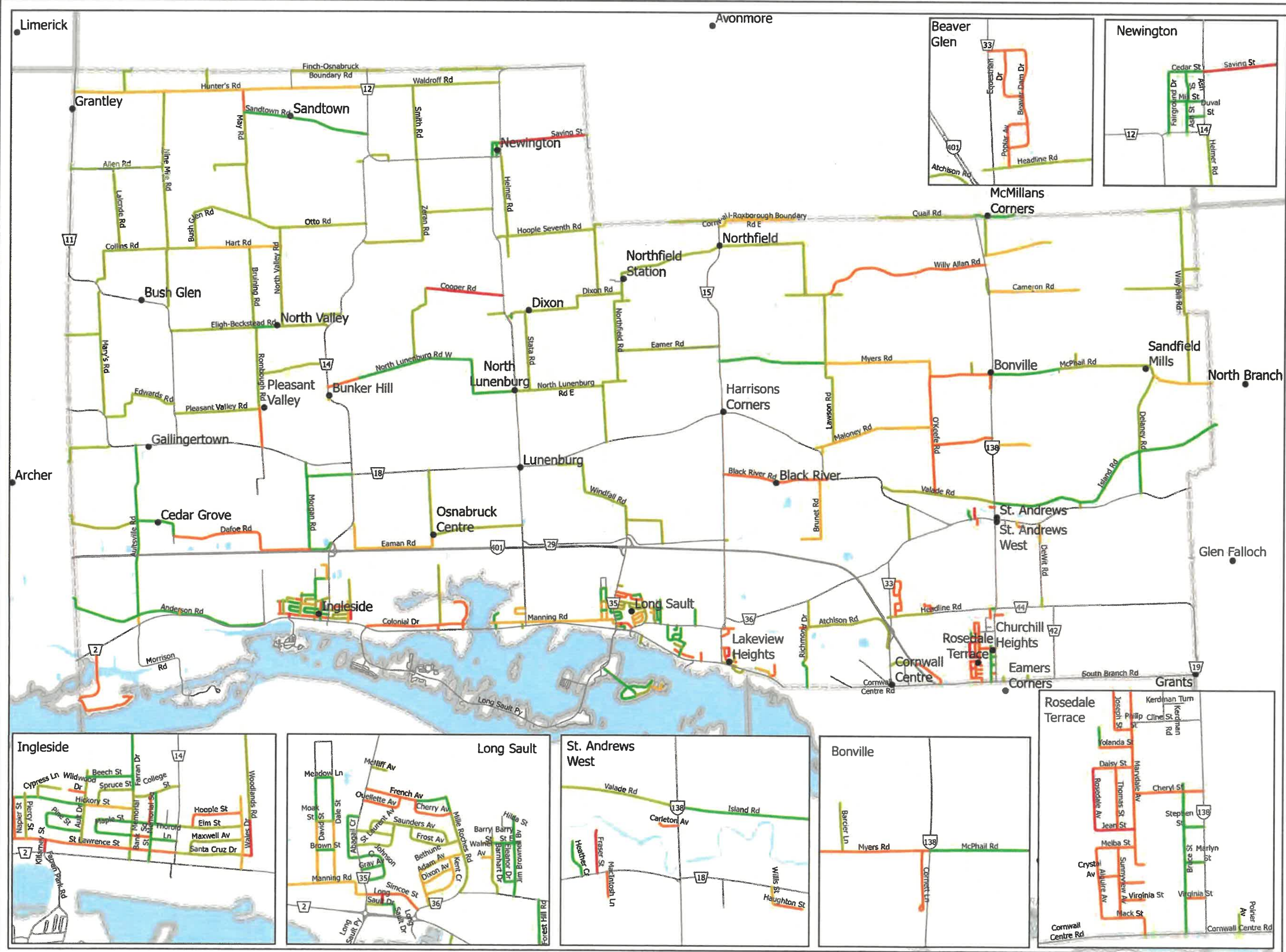
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Roads Assessment and Capital Project Recommendations for 2024

Name	From	To	Hamlet	Length (km)	2023 AADT	2023 PCI	Condition Score	2023 Risk	Risk Score	RNS 10-yr Capital Plan	RNS Rec'd Improvement Type	Improvement Cost	Director's Rec'd Improvement Type	Improvement Cost
Kent Crescent	Bethune Avenue	Bethune Avenue	Long Sault	0.46	49	68.10	Poor	10.4	Extensive					
Shaver Road	Colonial Drive	0.66 km North		0.66	49	53.18	Poor	10.3	Extensive					
MacLeod Road	Anderson Road	Dead End		0.13	100	66.47	Poor	9.5	Moderate					
Dow Street	Highway 138	Dead End		0.23	49	50.74	Poor	9.3	Moderate					
MacLennan Street	Marydale Avenue	Joseph Street	Rosedale	0.10	49	54.90	Poor	9.3	Moderate					
Structured Products Drive	County Road 2	Dead End	Long Sault	0.23	49	57.40	Poor	9.3	Moderate					
Saskatchewan Drive	Alonquin Avenue	Columbia Avenue	Lakeview Heights	0.11	100	63.86	Poor	9.2	Moderate					
MacLeod Road	County Road 2	Anderson Road		0.04	100	66.47	Poor	8.5	Moderate					
Barry Street	Barnhart Drive	Dead End	Long Sault	0.07	49	68.10	Poor	8.3	Moderate					
Walner Avenue	Barnhart Drive	Dead End	Long Sault	0.08	49	60.28	Poor	8.3	Moderate					
Willis Street	County Road 18	Haughton Street	St. Andrews West	0.11	49	61.25	Poor	7.3	Negligible					
Stuart Road	Manning Road	Dead End		0.09	49	53.18	Poor	6.8	Negligible					

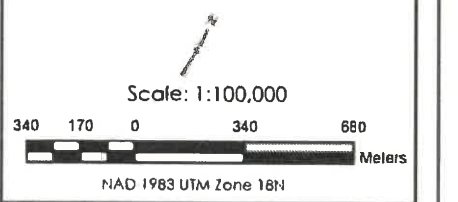
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### Township of South Stormont Road Needs Study

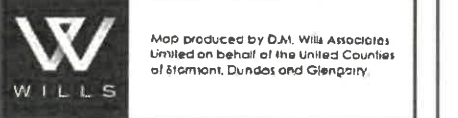
#### Road Condition

- Legend**
- Municipal Boundary
  - Road Condition Rating**
  - Very Good
  - Good
  - Fair
  - Poor
  - Very Poor
  - Roads Not in Inventory



**Data Sources**  
 Road data provided by the Township of South Stormont.  
 Ground imagery and map data collected and provided by D.M. Will Associates.

Created In:	ArcMap 10.7	Map Date:	June, 2022
Drawn By:	JW	Project Number:	4782



2019 to 2023 Capital Projects by Departments								
	2019	2020	2021	2022	2023	5-Yr Ttl	% of Ttl	Projected 2024
<b>Ec Dev</b>	\$322,000	\$26,000	\$0	\$456,000	\$2,617,000	<b>\$3,421,000</b>	13.31%	\$240,000
<b>Facilities</b>	\$0	\$0	\$0	\$0	\$168,077	<b>\$168,077</b>	0.65%	\$148,173
<b>Fire</b>	\$86,500	\$560,000	\$570,000	\$580,000	\$248,000	<b>\$2,044,500</b>	7.96%	\$233,000
<b>General Gov</b>	\$341,250	\$505,000	\$475,000	\$0	\$0	<b>\$1,321,250</b>	5.14%	\$70,000
<b>Parks &amp; Rec</b>	\$211,000	\$170,000	\$851,250	\$1,162,500	\$720,300	<b>\$3,115,050</b>	12.12%	\$3,675,991
<b>Planning</b>	\$18,000	\$171,000	\$565,000	\$0	\$0	<b>\$754,000</b>	2.93%	\$0
<b>PW-Fleet</b>	\$45,000	\$226,200	\$75,000	\$215,000	\$0	<b>\$561,200</b>	2.18%	\$653,000
<b>PW-Transportation</b>	\$1,901,000	\$2,718,825	\$1,815,150	\$2,891,300	\$2,898,500	<b>\$12,224,775</b>	47.58%	\$1,123,500
<b>PW-Waste Mgmt</b>	\$0	\$505,000	\$878,500	\$350,000	\$350,000	<b>\$2,083,500</b>	8.11%	\$0
	<b>\$2,924,750</b>	<b>\$4,882,025</b>	<b>\$5,229,900</b>	<b>\$5,654,800</b>	<b>\$7,001,877</b>	<b>\$25,693,352</b>	100%	<b>\$6,143,664</b>
<b>% of Total</b>	11.38%	19.00%	20.36%	22.01%	27.25%	100.00%		

2019 to 2023 Funding Source											
	Grants	OCIF	Gas Tax (CCBF)	Donations	Carry forwards/ Work in progress (Reserves)	Reserves/ Reserve Funds/ Surplus'	Other (sales)	Debentures	2024 Capital Levy	Tax dollars (2019-2023)	Total \$ by Depart.
<b>Ec Dev</b>	-\$130,000	\$0	\$0	\$0	-\$36,000	-\$915,000	-\$2,200,000	\$0	\$0	-\$140,000	<b>-\$3,421,000</b>
<b>Facilities</b>	\$0	\$0	\$0	\$0	\$0	-\$168,077	\$0	\$0	\$0	\$0	<b>-\$168,077</b>
<b>Fire</b>	\$0	\$0	\$0	\$0	\$0	-\$278,000	-\$36,000	-\$1,700,000	\$0	-\$30,500	<b>-\$2,044,500</b>
<b>General Gov</b>	-\$115,000	\$0	\$0	\$0	-\$365,750	-\$395,000	\$0	\$0	\$0	-\$445,500	<b>-\$1,321,250</b>
<b>Parks &amp; Rec</b>	-\$1,479,767	\$0	\$0	-\$23,500	-\$167,605	-\$877,500	-\$12,000	\$0	\$0	-\$554,678	<b>-\$3,115,050</b>
<b>Planning</b>	\$0	\$0	\$0	\$0	-\$189,000	-\$565,000	\$0	\$0	\$0	\$0	<b>-\$754,000</b>
<b>PW-Fleet</b>	-\$206,700	\$0	\$0	\$0	\$0	-\$215,000	-\$64,500	\$0	\$0	-\$75,000	<b>-\$561,200</b>
<b>PW-Transportation</b>	-\$494,340	-\$2,005,425	-\$2,398,494	\$0	-\$345,060	-\$500,000	\$0	-\$4,625,732	\$0	-\$1,855,724	<b>-\$12,224,775</b>
<b>PW-Waste Mgmt</b>	\$0	\$0	\$0	\$0	-\$227,600	-\$855,000	\$0	-\$803,500	\$0	-\$197,400	<b>-\$2,083,500</b>
	<b>-\$2,425,807</b>	<b>-\$2,005,425</b>	<b>-\$2,398,494</b>	<b>-\$23,500</b>	<b>-\$1,331,015</b>	<b>-\$4,768,577</b>	<b>-\$2,312,500</b>	<b>-\$7,129,232</b>	<b>\$0</b>	<b>-\$3,298,802</b>	<b>-\$25,693,352</b>
<b>% of Total</b>	9.44%	7.81%	9.34%	0.09%	5.18%	18.56%	9.00%	27.75%	0.00%	12.84%	



Approved Budget - 2019 Capital Projects

Department	Project	2019 Budget	Grants	OCIF	Gas Tax (CCBF)	Donations	Carry forwards/ Work in progress (Reserves)	Reserves/ Reserve Funds/ Surplus'	Other	Debentures	2019 Tax dollars
Ec Dev	Ingleside Plaza	\$ 33,000	\$ (25,000)								\$ (8,000)
Ec Dev	Long Sault Plaza	\$ 33,000	\$ (25,000)								\$ (8,000)
Ec Dev	Waterfront Plan	\$ 61,000						\$ (61,000)			
Ec Dev	Master Plan	\$ 102,000									\$ (102,000)
Ec Dev	LS East Industrial Park	\$ 71,000	\$ (30,000)				\$ (10,000)	\$ (31,000)			
Ec Dev	Land Sales	\$ 22,000									\$ (22,000)
<b>2019 Total Economic Development</b>		<b>\$ 322,000</b>	<b>\$ (80,000)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (10,000)</b>	<b>\$ (92,000)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (140,000)</b>
Fire	Battery operated spreaders extrication tools	\$ 30,000						\$ (30,000)			
Fire	St. Andrews Parking Lot Extension	\$ 20,500									\$ (20,500)
Fire	Purchase vehicle for By-law Officer	\$ 36,000							\$ (36,000)		
<b>2019 Total Fire</b>		<b>\$ 86,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (30,000)</b>	<b>\$ (36,000)</b>	<b>\$ -</b>	<b>\$ (20,500)</b>
General Government	Record (Streaming) of Council Meetings	\$ 15,000					\$ (15,000)				
General Government	Vadim Saas	\$ 30,000					\$ (21,000)				\$ (9,000)
General Government	Secure IT Managed Services	\$ 56,000					\$ (53,000)				\$ (3,000)
General Government	Building Permit Software	\$ 25,000					\$ (5,000)				\$ (20,000)
General Government	Fire & Rescue Management System	\$ 9,000					\$ (9,000)				
General Government	Asset Management System	\$ 75,000					\$ (28,000)				\$ (47,000)
General Government	Website	\$ 56,250									\$ (56,250)
General Government	Human Resources/Payroll Updates	\$ 50,000					\$ (50,000)				
General Government	Administration Building Renovations	\$ 25,000									\$ (25,000)
<b>2019 Total General Government</b>		<b>\$ 341,250</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (181,000)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (160,250)</b>
Parks & Rec	Ingleside Community Park Landscaping	\$ 48,000				\$ (23,500)	\$ (5,700)				\$ (18,800)
Parks & Rec	Long Sault Arena Changeroom Renovations	\$ 56,000									\$ (56,000)
Parks & Rec	Parks and Recreation Master Plan	\$ 67,000						\$ (20,000)			\$ (47,000)
Parks & Rec	MacLennan Park (Rosedale Terrace)	\$ 40,000						\$ (40,000)			
<b>2019 Total Parks &amp; Recreation</b>		<b>\$ 211,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (23,500)</b>	<b>\$ (5,700)</b>	<b>\$ (60,000)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (121,800)</b>
Planning	Beaches Phase 2 ESA	\$ 18,000					\$ (18,000)				
<b>2019 Total Planning</b>		<b>\$ 18,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (18,000)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
PW-Fleet	Half Ton	\$ 45,000							\$ (45,000)		
<b>2019 Total PW-Fleet</b>		<b>\$ 45,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (45,000)</b>	<b>\$ -</b>	<b>\$ -</b>
PW-Transportation	Windermere Drive Road Reconstruction	\$ 146,000									\$ (146,000)
PW-Transportation	NLRW - Asphalt Overlay	\$ 60,000									\$ (60,000)
PW-Transportation	NLRW ST Overlay	\$ 160,000									\$ (160,000)
PW-Transportation	Aultsville Rd. N - Reconstruction (Asphalt)	\$ 162,000									\$ (162,000)
PW-Transportation	Anderson Rd. W - Reconstruction	\$ 162,000									\$ (162,000)
PW-Transportation	Farran Drive Bike Lane	\$ 125,000	\$ (14,700)								\$ (110,300)
PW-Transportation	Headline Rd. - Reconstruction	\$ 85,000									\$ (85,000)
PW-Transportation	Sunset Drive Drainage Outlet	\$ 75,000									\$ (75,000)
PW-Transportation	Fairground/Cedar St. reconstruction	\$ 571,000	\$ (479,640)				\$ (91,360)				
PW-Transportation	Moulinette Island Rd.	\$ 65,000									\$ (65,000)
PW-Transportation	NLRW Rd. Culvert Design (x2)	\$ 70,000									\$ (70,000)
PW-Transportation	Valade Rd. Bridge repairs	\$ 120,000									\$ (120,000)
PW-Transportation	Sidewalk Maintenance - various locations	\$ 75,000									\$ (75,000)
PW-Transportation	Dickinson Drive - Pedestrian Crossover	\$ 25,000									\$ (25,000)
	Gas Tax				\$ (397,708)						\$ 397,708
	OCIF			\$ (315,767)							\$ 315,767
<b>2019 Total PW-Transportation</b>		<b>\$ 1,901,000</b>	<b>\$ (494,340)</b>	<b>\$ (315,767)</b>	<b>\$ (397,708)</b>	<b>\$ -</b>	<b>\$ (91,360)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (601,825)</b>
<b>TOTAL PROJECTS</b>		<b>\$2,924,750</b>	<b>-\$574,340</b>	<b>-\$315,767</b>	<b>-\$397,708</b>	<b>-\$23,500</b>	<b>-\$306,060</b>	<b>-\$182,000</b>	<b>-\$81,000</b>	<b>\$0</b>	<b>-\$1,044,375</b>



Approved Budget - 2020 Capital Projects

Department	Project	2020 Budget	Grants	OCIF	Gas Tax (CCBF)	Donations	Carry forwards/ Work in progress (Reserves)	Reserves/ Reserve Funds/ Surplus'	Other (sales)	Debentures	2020Tax dollars
Ec Dev	LS East Industrial Park	\$26,000					-\$26,000				
<b>2020 Total Economic Development</b>		<b>\$26,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>-\$26,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Fire	Pumper/Tanker Replacement	\$560,000									-\$560,000
<b>2020 Total Fire</b>		<b>\$560,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>-\$560,000</b>	<b>\$0</b>
General Gov	Secure IT Managed Services	\$10,000					-\$10,000				
General Gov	Fire & Rescue Management System	\$15,000					-\$9,000				-\$6,000
General Gov	Website Development	\$70,000					-\$40,750				-\$29,250
General Gov	Administration Building Renovations - Phase 2	\$25,000									-\$25,000
General Gov	Service Delivery Review	\$100,000	-\$50,000								-\$50,000
General Gov	Human Resources Policy	\$40,000	-\$20,000								-\$20,000
General Gov	Human Resources/Payroll Updates	\$75,000					-\$50,000				-\$25,000
General Gov	Benefit Review	\$20,000						-\$20,000			
General Gov	St. Lawrence Medical Clinic Renovations	\$150,000	-\$45,000								-\$105,000
<b>2020 Total General Government</b>		<b>\$505,000</b>	<b>-\$115,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>-\$109,750</b>	<b>-\$20,000</b>	<b>\$0</b>	<b>\$0</b>	<b>-\$260,250</b>
Parks & Rec	Parks and Recreation Master Plan	\$30,000					-\$30,000				
Parks & Rec	Ice Resurfacer (Replacement)	\$90,000						-\$50,000	-\$12,000		-\$28,000
Parks & Rec	Play Structure Equipment Replacement - MacLennan Park - Rosedale Terrace	\$50,000						-\$12,500			-\$37,500
<b>2020 Total Parks &amp; Recreation</b>		<b>\$170,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>-\$30,000</b>	<b>-\$62,500</b>	<b>-\$12,000</b>	<b>\$0</b>	<b>-\$65,500</b>
Planning	Waterfront Plan	\$30,000					-\$30,000				
Planning	Long Sault Secondary Plan	\$90,000					-\$90,000				
Planning	Development Charges Background Study	\$45,000					-\$45,000				
Planning	Plaza Improvements	\$6,000					-\$6,000				
<b>2020 Total Planning</b>		<b>\$171,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>-\$171,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
PW-Fleet	Sidewalk Snow Plow	\$138,000	-\$118,500						-\$19,500		
PW-Fleet	Sidewalk Boom Mower attachment	\$28,000	-\$28,000								
PW-Fleet	Sidewalk Sweeper attachment	\$10,200	-\$10,200								
PW-Fleet	Purchase of new Truck (Parks & Rec)	\$50,000	-\$50,000								
<b>2020 Total PW-Fleet</b>		<b>\$226,200</b>	<b>-\$206,700</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>-\$19,500</b>	<b>\$0</b>	<b>\$0</b>
PW-Transportation	NLRW Culvert - Replace	\$360,000			-\$360,000						
PW-Transportation	St. Andrews School - Pedestrian Crossover	\$25,000									-\$25,000
PW-Transportation	Dafoe Road - Reconstruction	\$493,000								-\$493,000	
PW-Transportation	Valade-Lefebvre Rd. - Engineering (from 2019)	\$20,000					-\$20,000				
PW-Transportation	St. Andrews Sidewalk	\$150,900									-\$150,900
PW-Transportation	Sidewalks (Annual)	\$75,000			-\$75,000						
PW-Transportation	Lakeside Drive	\$1,165,825		-\$314,843							-\$850,982
PW-Transportation	Sandtown Road (West) - Reconstruction	\$377,100									-\$377,100
PW-Transportation	Sunset Drive Drainage Outlet	\$52,000					-\$52,000				
<b>2020 Total PW-Transportation</b>		<b>\$2,718,825</b>	<b>\$0</b>	<b>-\$314,843</b>	<b>-\$435,000</b>	<b>\$0</b>	<b>-\$72,000</b>	<b>\$0</b>	<b>\$0</b>	<b>-\$1,721,082</b>	<b>-\$175,900</b>
PW-Waste Mgmt	Garbage Truck	\$380,000						-\$380,000			
PW-Waste Mgmt	Garbage Truck - Cab and Chassis	\$125,000						-\$125,000			
<b>2020 Total PW-Waste Management</b>		<b>\$505,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>-\$505,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>TOTAL PROJECTS</b>		<b>\$4,882,025</b>	<b>-\$321,700</b>	<b>-\$314,843</b>	<b>-\$435,000</b>	<b>\$0</b>	<b>-\$408,750</b>	<b>-\$587,500</b>	<b>-\$31,500</b>	<b>-\$2,281,082</b>	<b>-\$501,650</b>

Approved Budget - 2021 Capital Projects

Department	Project No.	Project Description	2021 Budget Amount	Grants	OCIF	Gas Tax (CCBF)	Donations	Carry forwards/ Work in progress (Reserves)	Reserves/ Reserve Funds/ Surplus'	Other (sales)	Debentures	2021 Tax dollars
Fire	FR2001	Pumper/Tanker Replacement	\$560,000								-\$560,000	
Fire	FR2102	Station 1 Ski Doo Trailer	\$10,000									-\$10,000
<b>2021 Total Fire</b>			<b>\$570,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>-\$560,000</b>	<b>-\$10,000</b>
General Gov	GC2001	HR + Other Modernization	\$75,000					-\$75,000				
General Gov	GC2102	Medical Clinic Renovation	\$300,000						-\$300,000			
General Gov	GC2103	Township Properties capital	\$75,000						-\$75,000			
General Gov	GC2101	Accommodation for new staff	\$25,000									-\$25,000
<b>2021 Total General Government</b>			<b>\$475,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>-\$75,000</b>	<b>-\$375,000</b>	<b>\$0</b>	<b>\$0</b>	<b>-\$25,000</b>
Planning	20003	Waterfront Plan	\$50,000						-\$50,000			
Planning	20004	Infrastructure Master Plan/Secondary Plan	\$90,000						-\$90,000			
Planning	PL2101	Development Charges Background Study	\$425,000						-\$425,000			
<b>2021 Total Planning</b>			<b>\$565,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>-\$565,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Parks & Rec	PR1901	Demolition of Raisin River Heritage Centre	\$325,000						-\$325,000			
Parks & Rec	PR1902	Construction of Basketball Court in Ingleside	\$36,000					-\$12,500				-\$23,500
Parks & Rec	PR2002	Play Structure Equipment Replacement - MacLennan Park - Rosedale Terrace	\$57,000	-\$15,595				-\$41,405				
Parks & Rec	PR2101	Construction of Multi-Use Path in Arnold Bethune Park	\$190,000	-\$190,000								
Parks & Rec	PR2102	Play Structure Replacement in Long Sault	\$98,250	-\$98,250								
Parks & Rec	PR2103	Purchase of Parkland in Lunenburg	\$15,000						-\$15,000			
Parks & Rec	PR2104	Replacement of Roof Shingles at Lost Villages Museum	\$40,000						-\$40,000			
Parks & Rec	PR2001	Ice Resurfacer (Replacement)	\$90,000	-\$12,000				-\$78,000				
<b>2021 Total Parks &amp; Recreation</b>			<b>\$851,250</b>	<b>-\$315,845</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>-\$131,905</b>	<b>-\$380,000</b>	<b>\$0</b>	<b>\$0</b>	<b>-\$23,500</b>
PW-Fleet	PF2101	Vehicle Replacement - 1 Ton Truck w. Dump Box	\$65,000									-\$65,000
PW-Fleet	PF2102	Vehicle Replacement - Flatbed Trailer	\$10,000									-\$10,000
<b>2021 Total PW-Fleet</b>			<b>\$75,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>-\$75,000</b>
PW-Transportation	PT2102	Capital Streetlights	\$15,000									-\$15,000
PW-Transportation	PT1801	Lakeside Drive - East Island Road Engineering	\$51,000									-\$51,000
PW-Transportation	PT2101	Myers Road Reconstruction 4 km	\$660,000								-\$660,000	
PW-Transportation	PT2104	Duffy's Road Reconstruction - 1.2 km	\$198,450								-\$198,450	
PW-Transportation	PT1701	Capital Sidewalk Replacement	\$75,000			-\$75,000						
PW-Transportation	PT2001	St. Andrews Sidewalk	\$143,700					-\$143,700				
PW-Transportation	PT2004	St. Andrews West - Pedestrian Crossover	\$25,000					-\$25,000				
PW-Transportation	PT2003	Lefebvre Road Bridge Engineering	\$13,000					-\$13,000				
PW-Transportation	PT2103	Valade Road Bridge	\$450,000			-\$450,000						
PW-Transportation	PT2105	Savings Street	\$184,000								-\$184,000	
<b>2021 Total PW-Transportation</b>			<b>\$1,815,150</b>	<b>\$0</b>	<b>\$0</b>	<b>-\$525,000</b>	<b>\$0</b>	<b>-\$181,700</b>	<b>\$0</b>	<b>\$0</b>	<b>-\$1,042,450</b>	<b>-\$66,000</b>
PW-Waste Mgmt	PW2001	Trillium Landfill - Water Rights Easement Acquisition	\$453,500								-\$453,500	
PW-Waste Mgmt	PW2101	Trillium Landfill - Final Cover	\$75,000									-\$75,000
PW-Waste Mgmt	PW2002	Vehicles - Replacement of 2 Garbage Trucks	\$350,000					-\$227,600				-\$122,400
<b>2021 Total PW-Waste Management</b>			<b>\$878,500</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>-\$227,600</b>	<b>\$0</b>	<b>\$0</b>	<b>-\$453,500</b>	<b>-\$197,400</b>
<b>TOTAL PROJECTS</b>			<b>\$5,229,900</b>	<b>-\$315,845</b>	<b>\$0</b>	<b>-\$525,000</b>	<b>\$0</b>	<b>-\$616,205</b>	<b>-\$1,320,000</b>	<b>\$0</b>	<b>-\$2,055,950</b>	<b>-\$396,900</b>

Approved Budget - 2022 Capital Projects

Department	Project No.	Project Description	2022 Budget Amount	Grants	OCIF	Gas Tax (CCBF)	Donations	Carry forwards/ Work in progress (Reserves)	Reserves/ Reserve Funds/ Surplus'	Other (sales)	Debentures	2022 Tax dollars
Ec Dev	ED2201	Economic Development Plan	\$65,000						-\$65,000			
Ec Dev	ED2203	Waterfront Plan Development - Supporting Studies / Design / Place making	\$50,000						-\$50,000			
Ec Dev	ED2204	Long Sault Industrial Park - Stormwater Management Pond	\$176,000						-\$176,000			
Ec Dev	ED2205	Long Sault Industrial Park - Future Phasing E & W of Phase 1 - Assoc Studies	\$165,000	-\$50,000					-\$115,000			
<b>2022 Total Economic Development</b>			<b>\$456,000</b>	<b>-\$50,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>-\$406,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Fire	FP2201	Pumper /Tanker (Station 4)	\$580,000								-\$580,000	
<b>2022 Total Fire</b>			<b>\$580,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>-\$580,000</b>	<b>\$0</b>
Parks & Rec	PR2201	Arnold Bethune Park (Long Sault)	\$236,000	-\$177,000								-\$59,000
Parks & Rec	PR2202	Maple Street Park (Ingleside)	\$50,000	-\$37,500								-\$12,500
Parks & Rec	PR2203	Simon Fraser Park (St. Andrews W.)	\$50,000	-\$37,500								-\$12,500
Parks & Rec	PR2204	Moulinette Island Park (Long Sault)	\$50,000	-\$43,530								-\$6,470
Parks & Rec	PR2205	Chase Meadows Park (Long Sault)	\$50,000	-\$37,500								-\$12,500
Parks & Rec	PR2206	Arrowhead Estates Park (Long Sault)	\$50,000	-\$37,500								-\$12,500
Parks & Rec	PR2207	Arnold Bethune Park (Long Sault)	\$72,875	-\$53,439								-\$19,436
Parks & Rec	PR2208	Simon Fraser Park (St. Andrews W.)	\$72,875	-\$53,439								-\$19,436
Parks & Rec	PR2209	Ingleside Community Park	\$72,875	-\$53,439								-\$19,436
Parks & Rec	PR2210	Ault Park (Lost Villages Museum)	\$72,875	-\$72,875								
Parks & Rec	PR2211	Construction of Multi-Use Path - Mille Roches Corridor	\$305,000	-\$305,000								
Parks & Rec	PR2213	LED Lighting Upgrade	\$42,500	-\$42,500								
Parks & Rec	PR2212	Playground Equipment Upgrades	\$37,500	-\$8,400								-\$29,100
<b>2022 Total Parks &amp; Recreation</b>			<b>\$1,162,500</b>	<b>-\$959,622</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>-\$202,878</b>
PW-Fleet	PF2201	Backhoe	\$150,000						\$ (150,000)			
PW-Fleet	PF2202	Vehicle Replacement - 1 Ton Truck w. Dump Box	\$65,000						\$ (65,000)			
<b>2022 Total PW-Fleet</b>			<b>\$215,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>-\$215,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
PW-Transportation	PT2206	Street lights	\$15,000									-\$15,000
PW-Transportation	PT2201	Maloney Road (DST w. FS)	\$281,000									-\$281,000
PW-Transportation	PT2202	Headline Road - Asphalt Overlay (2020)	\$437,000						-\$437,000			
PW-Transportation	PT2203	Mille Roches Rd (Asphalt Overlay	\$121,000						-\$63,000			-\$58,000
PW-Transportation	PT2204	Lakeside Drive (Phase 3) - reconstruction	\$877,000		-\$304,149	-\$515,786						-\$57,065
PW-Transportation	PT2210	Savings Street (DST w. FS)	\$217,800		-\$217,800							
PW-Transportation	PT2212	Beaver Dam Road (Asphalt Overlay)	\$77,500		-\$77,500							
PW-Transportation	PT2205	Sidewalks	\$75,000									-\$75,000
PW-Transportation	PT2207	Lefebvre Road Bridge - Reconstruction	\$550,000								-\$550,000	
PW-Transportation	PT2208	Shaver Road Bridge Rehabilitation	\$200,000								-\$200,000	
PW-Transportation	PT2211	Hunters Road Culvert Engineering	\$40,000		-\$40,000							
<b>2022 Total PW-Transportation</b>			<b>\$2,891,300</b>	<b>\$0</b>	<b>-\$639,449</b>	<b>-\$515,786</b>	<b>\$0</b>	<b>\$0</b>	<b>-\$500,000</b>	<b>\$0</b>	<b>-\$750,000</b>	<b>-\$486,065</b>
PW-Waste Mgmt	PW2001	Trillium Landfill - Water Rights Easement Acquisition	\$350,000								-\$350,000	
<b>2022 Total PW-Wate Management</b>			<b>\$350,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>-\$350,000</b>	<b>\$0</b>
<b>TOTAL PROJECTS</b>			<b>\$5,654,800</b>	<b>-\$1,009,622</b>	<b>-\$639,449</b>	<b>-\$515,786</b>	<b>\$0</b>	<b>\$0</b>	<b>-\$1,121,000</b>	<b>\$0</b>	<b>-\$1,680,000</b>	<b>-\$688,943</b>

Approved Budget - 2023 Capital Projects

Department	Project No.	Project Description	2023 Budget Amount	Grants	OCIF	Gas Tax (CCBF)	Donations	Carry forwards/ Work in progress (Reserves)	Reserves/ Reserve Funds/ Surplus'	Other (sales)	Debentures	2023 Tax dollars
Ec Dev	ED2201	Economic Development Plan	\$65,000						-\$75,000			
Ec Dev	ED2203	Waterfront Plan Development - Studies / Design / Place making	\$50,000						-\$65,000			
Ec Dev	ED2301	East Industry Park SMP	\$75,000						-\$50,000			
Ec Dev	ED2302	Servicing Master Plan	\$50,000						-\$50,000			
Ec Dev	ED2303	Housing Needs assessment & Policy development	\$2,200,000							-\$2,200,000		
Ec Dev	ED2304	Industrial Road Construction(Ingleside)	\$177,000						-\$177,000			
<b>2023 Total Economic Development</b>			<b>\$2,617,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>-\$417,000</b>	<b>-\$2,200,000</b>	<b>\$0</b>	<b>\$0</b>
Facilities	PB2301	Township Building - Interlocking Brick Replacement (front&rear)	\$16,790						-\$16,790			
Facilities	PB2302	Township Building - Office Renovation	\$85,000						-\$85,000			
Facilities	PB2303	Township Building - HVAC Assessment (HSP)	\$9,700						-\$9,700			
Facilities	PB2304	OPP Building - Interlocking Brick Replacement (front and rear)	\$16,790						-\$16,790			
Facilities	PB2305	East 7-Bay Garage - Steel Man Door Replacement	\$3,837						-\$3,837			
Facilities	PB2306	East 7-Bay Garage - Windows Replacement	\$4,480						-\$4,480			
Facilities	PB2307	East 7-Bay Garage - Office Renovation	\$25,000						-\$25,000			
Facilities	PB2308	East 7-Bay Garage - Exit Doors Replacement at Salt Dome	\$6,480						-\$6,480			
<b>2023 Total Facilities</b>			<b>\$168,077</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>-\$168,077</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Fire	FP2302	Fill Station	\$95,000						-\$95,000			
Fire	FP2303	Milner Wash Station	\$28,000						-\$28,000			
Fire	FP2304	Communication System Upgrade	\$125,000						-\$125,000			
<b>2023 Total Fire</b>			<b>\$248,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>-\$248,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Parks & Rec	PR2204	Moulinette Island Park (Long Sault) Equipment Upgrades	\$50,000	\$ (37,500)					-\$12,500			
Parks & Rec	PR2205	Chase Meadows Park (Long Sault) Equipment Upgrades	\$50,000	\$ (37,500)					-\$12,500			
Parks & Rec	PR2301	Llyod Hawn Park (Newington) Equipment Upgrades	\$49,300	\$ (49,300)								
Parks & Rec	PR2302	Lost Villages-Variou Buildings Accessibility Ramps Walkways	\$85,000	\$ (68,000)								-\$17,000
Parks & Rec	PR2304	Long Sault Arena Compressor Replacements (x2)	\$105,000									-\$105,000
Parks & Rec	PR2307	Ault Park (Lost Villages) Cenotaph Accessibility Upgrades	\$20,000	\$ (10,000)								-\$10,000
Parks & Rec	PR2308	Library Buildings LED Lighting Upgrades (x2)	\$11,000	\$ (2,000)								-\$9,000
Parks & Rec	PR2403	Waterfront Projects Various Locations (Dog Park&Kayak Launch)	\$350,000						-\$350,000			
<b>2023 Total Parks &amp; Recreation</b>			<b>\$720,300</b>	<b>-\$204,300</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>-\$375,000</b>	<b>\$0</b>	<b>\$0</b>	<b>-\$141,000</b>
PW-Transportation	PT2301	Plaza Street Recon <b>(Own Forces)</b>	\$98,100									-\$98,100
PW-Transportation	PT2302	Marydale Avenue	\$282,300		-\$282,300							
PW-Transportation	PT2303	Cooper Road Recon <b>(Own Forces)</b>	\$978,300			-\$462,000					-\$516,300	
PW-Transportation	PT2304	Alquire Avenue	\$90,200									-\$90,200
PW-Transportation	PT2305	Joseph Street	\$72,100									-\$72,100
PW-Transportation	PT2306	Philip Street	\$32,600		-\$32,600							
PW-Transportation	PT2307	Eaman Road <b>(Own Forces)</b>	\$462,000		-\$420,466							-\$41,534
PW-Transportation	PT2308	McPhail Road	\$98,000									-\$98,000
PW-Transportation	PT2309	North Branch Road	\$63,000			-\$63,000						
PW-Transportation	PT2310	Cameron Road <b>(Own Forces)</b>	\$259,900								-\$259,900	
PW-Transportation	PT2311	Atchison Road (040C) <b>(Own Forces)</b>	\$119,000								-\$119,000	
PW-Transportation	PT2312	Atchison Road (040B) <b>(Own Forces)</b>	\$217,000								-\$217,000	
PW-Transportation	PT2315	MacRae Road Culvert - Engineering	\$36,000									-\$36,000
PW-Transportation	PT2317	General annual replacements	\$75,000									-\$75,000
PW-Transportation	PT2318	General annual replacements	\$15,000									-\$15,000
<b>2023 Total PW-Transportation</b>			<b>\$2,898,500</b>	<b>\$0</b>	<b>-\$735,366</b>	<b>-\$525,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>-\$1,112,200</b>	<b>-\$525,934</b>
PW-Waste Mgmt	PW2001	Trillium Landfill - Water Rights Easement Acquisition	\$350,000						-\$350,000			
<b>2023 Total PW-Wate Management</b>			<b>\$350,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>-\$350,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>TOTAL PROJECTS</b>			<b>\$7,001,877</b>	<b>-\$204,300</b>	<b>-\$735,366</b>	<b>-\$525,000</b>	<b>\$0</b>	<b>\$0</b>	<b>-\$1,558,077</b>	<b>-\$2,200,000</b>	<b>-\$1,112,200</b>	<b>-\$666,934</b>

**2024 SUMMARY of PROPOSED PROJECTS**

Department	Project #	Project	2024 Proposed Budget	Grants	OCIF	Gas Tax (CCBF)	Donations	Carry forwards/ Work in progress (Reserves)	Reserves/ Reserve Funds/ Surplus'	Other (sales)	Debentures	2024 Capital Levy	2024 Tax dollars
Ec Dev	ED2301	Servicing Master Plan	\$ 75,000					\$ (75,000)					\$ -
Ec Dev	ED2201	Economic Development Plan	\$ 65,000					\$ (65,000)					\$ -
Ec Dev	ED2203	Waterfront Plan Development - Supporting Studies / Design / Place making	\$ 50,000					\$ (50,000)					\$ -
Ec Dev	ED2302	Housing Needs assessment & Policy development	\$ 50,000					\$ (50,000)					\$ -
<b>2024 Total Economic Development</b>			<b>\$ 240,000</b>	<b>\$ -</b>			<b>\$ -</b>	<b>\$ (240,000)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Facilities	PB2401	Furnace Replacement and Central Air Install	\$ 15,000									\$ (15,000)	\$ -
Facilities	PB2402	LED Interior Lighting Upgrades (12 Buildings)	\$ 100,000	\$ (18,000)								\$ (82,000)	\$ -
Facilities	PB2403	Exterior Parking Lot LED Lighting Upgrades	\$ 33,173									\$ (33,173)	\$ (0)
<b>2024 Total Facilities</b>			<b>\$ 148,173</b>	<b>\$ (18,000)</b>			<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (130,173)</b>	<b>\$ (0)</b>
Fire	FP2401	Phase 2 - Communications > Towers and Repeater	\$ 158,000						\$ (158,000)				\$ -
Fire	FP2402	Truck	\$ 75,000						\$ (75,000)				\$ -
<b>2024 Total Fire</b>			<b>\$ 233,000</b>	<b>\$ -</b>			<b>\$ -</b>	<b>\$ -</b>	<b>\$ (233,000)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Finance		Long-Term Financial Plan	\$ 70,000					\$ (70,000)					\$ -
<b>2024 Total General Government</b>			<b>\$ 70,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (70,000)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
P&R	PR2401	Accessible Ramps and Porches - Various Building	\$ 85,000	\$ (68,000)				\$ (17,000)					\$ -
P&R	PR2402	Accessible Concrete Walkways - Entire Village	\$ 84,500	\$ (84,500)									\$ -
P&R	PR2403	Environmental Clean-Up, Demolition, Landscaping	\$ 800,000						\$ (800,000)				\$ -
P&R	PR2404	Multi-Project Facility Upgrades (solar, equipment)	\$ 2,706,491	\$ (2,499,277)		\$ (207,214)							\$ -
<b>2024 Total Parks &amp; Recreation</b>			<b>\$ 3,675,991</b>	<b>\$ (2,651,777)</b>	<b>\$ -</b>	<b>\$ (207,214)</b>	<b>\$ -</b>	<b>\$ (17,000)</b>	<b>\$ (800,000)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
PW-Fleet	PF2401	2024 Plow Truck new	\$ 380,000									\$ (380,000)	\$ -
PW-Fleet	PF2402	2024 Pickup new	\$ 60,000						\$ (60,000)				\$ -
PW-Fleet	PF2403	2011 Ford F150 Pickup replacement	\$ 60,000						\$ (60,000)				\$ -
PW-Fleet	PF2404	1999 Water & Sewer Trailer replacement	\$ 18,000									\$ (18,000)	\$ -
PW-Fleet	PF2405	Wood Chipper	\$ 35,000									\$ (35,000)	\$ -
PW-Fleet	PF2406	2014 Ford Escape 4WD replacement	\$ 40,000						\$ (40,000)				\$ -
PW-Fleet	PF2407	addition of Truck-Animal Control	\$ 60,000						\$ (60,000)				\$ -
<b>2024 Total PW-Fleet</b>			<b>\$ 653,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (220,000)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (433,000)</b>	<b>\$ -</b>
PW-Transportatio	PT2401	Rombough Rd Pulverize and Pave 1 lift	\$ 165,000			\$ (165,000)							\$ -
PW-Transportatio	PT2402	Fraser St Pulverize and Pave 1 lift	\$ 45,000			\$ (45,000)							\$ -
PW-Transportatio	PT2403	MacIntoch Lane Pulverize and Pave 1 lift	\$ 30,000			\$ (30,000)							\$ -
PW-Transportatio	PT2404	Haughton St Pulverize and Pave 1 lift	\$ 30,000			\$ (30,000)							\$ -
PW-Transportatio	PT2405	Dafoe Rd DST	\$ 292,000			\$ (292,000)							\$ -
PW-Transportatio	PT2406	N Lunenburg Rd W DST	\$ 86,500			\$ (86,500)							\$ -
PW-Transportatio	PT2407	Charles Street	\$ 48,000										\$ 48,000
PW-Transportatio	PT2408	Woodland Rd. Extension	\$ 10,000										\$ 10,000
PW-Transportatio	PT2409	Engineering for East Causeway (Phase 4)	\$ 68,000			\$ (49,726)							\$ 18,274
PW-Transportatio	PT2410	Bruining Road Culvert minor rehab	\$ 86,000					\$ (36,000)	\$ (50,000)				\$ -
PW-Transportatio	PT2411	Myers Road Culvert minor rehab	\$ 83,000									\$ (12,931)	\$ 70,069
PW-Transportatio	PT2412	General annual replacements	\$ 150,000									\$ (150,000)	\$ -
PW-Transportatio	PT2413	General annual replacements CCBF (Gas Tax)	\$ 30,000					\$ (15,000)					\$ 15,000
<b>2024 Total PW-Transportation</b>			<b>\$ 1,123,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (698,226)</b>	<b>\$ -</b>	<b>\$ (51,000)</b>	<b>\$ (50,000)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (162,931)</b>	<b>\$ 161,343</b>
<b>TOTAL PROJECTS</b>			<b>\$ 6,143,664</b>	<b>\$ (2,669,777)</b>	<b>\$ -</b>	<b>\$ (905,440)</b>	<b>\$ -</b>	<b>\$ (378,000)</b>	<b>\$ (1,303,000)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (726,104)</b>	<b>\$ 161,343</b>



**Township's Current Debt**

Projection	2024 Opening	10 - year payments through Operating Budget										2033 Closing	
		2024 Payments	2025 Payments	2026 Payments	2027 Payments	2028 Payments	2029 Payments	2030 Payments	2031 Payments	2032 Payments	2033 Payments		
2022 Bridge Work	\$ 656,000	\$ 52,177	\$ 52,177	\$ 52,177	\$ 52,177	\$ 52,177	\$ 52,177	\$ 52,177	\$ 52,177	\$ 52,177	\$ 52,177	\$ 52,177	\$ 407,083
2022 Fire Truck	\$ 608,000	\$ 48,359	\$ 48,359	\$ 48,359	\$ 48,359	\$ 48,359	\$ 48,359	\$ 48,359	\$ 48,359	\$ 48,359	\$ 48,359	\$ 48,359	\$ 377,297
2021 Fire Truck	\$ 507,693	\$ 35,666	\$ 35,666	\$ 35,666	\$ 35,666	\$ 35,666	\$ 35,666	\$ 35,666	\$ 35,666	\$ 35,666	\$ 35,666	\$ 35,666	\$ 248,319
Municipal Building	\$ 690,962	\$ 244,715	\$ 244,715	\$ 244,715	-	-	-	-	-	-	-	-	\$ -
Medical Clinic	\$ 945,849	\$ 98,149	\$ 98,149	\$ 98,149	\$ 98,149	\$ 98,149	\$ 98,149	\$ 98,149	\$ 98,149	\$ 98,149	\$ 98,149	\$ 98,149	\$ 143,615
Street Lights	\$ 61,845	\$ 63,096	-	-	-	-	-	-	-	-	-	-	\$ -
EMS Building	\$ 528,941	\$ 36,402	\$ 36,402	\$ 36,402	\$ 36,402	\$ 36,402	\$ 36,402	\$ 36,402	\$ 36,402	\$ 36,402	\$ 36,402	\$ 36,402	\$ 255,828
<b>Total Operating (excluding drainage)</b>	<b>\$ 3,999,290</b>	<b>\$ 578,564</b>	<b>\$ 515,468</b>	<b>\$ 515,468</b>	<b>\$ 270,754</b>	<b>\$ 270,754</b>	<b>\$ 270,754</b>	<b>\$ 270,754</b>	<b>\$ 270,754</b>	<b>\$ 270,754</b>	<b>\$ 270,754</b>	<b>\$ 270,754</b>	<b>\$ 1,432,141</b>
Drainage Loans	\$ 94,267	\$ 9,693	\$ 10,274	\$ 8,879	\$ 11,544	\$ 7,835	\$ 6,579	\$ 4,270	\$ 2,692	\$ 2,854	\$ 3,025	\$ 3,025	\$ 3,209
<b>Total Operating (including drainage)</b>	<b>\$ 4,093,557</b>	<b>\$ 588,257</b>	<b>\$ 525,743</b>	<b>\$ 524,347</b>	<b>\$ 282,298</b>	<b>\$ 278,589</b>	<b>\$ 277,333</b>	<b>\$ 275,024</b>	<b>\$ 273,446</b>	<b>\$ 273,608</b>	<b>\$ 273,779</b>	<b>\$ 273,779</b>	<b>\$ 1,435,351</b>
Water - Windermere 2019	\$ 268,006	\$ 14,429	\$ 14,429	\$ 14,429	\$ 14,429	\$ 14,429	\$ 14,429	\$ 14,429	\$ 14,429	\$ 14,429	\$ 14,429	\$ 14,429	\$ 186,323
Water - 2007	\$ 3,165,046	\$ 290,493	\$ 290,493	\$ 290,493	\$ 290,493	\$ 290,493	\$ 290,493	\$ 290,493	\$ 290,493	\$ 290,493	\$ 290,493	\$ 290,493	\$ 831,600
<b>Total Water</b>	<b>\$ 3,433,052</b>	<b>\$ 304,923</b>	<b>\$ 304,923</b>	<b>\$ 304,923</b>	<b>\$ 304,923</b>	<b>\$ 304,923</b>	<b>\$ 304,923</b>	<b>\$ 304,923</b>	<b>\$ 304,923</b>	<b>\$ 304,923</b>	<b>\$ 304,923</b>	<b>\$ 304,923</b>	<b>\$ 1,017,923</b>
<b>Total Debt</b>	<b>\$ 7,526,609</b>	<b>\$ 893,179</b>	<b>\$ 830,665</b>	<b>\$ 829,270</b>	<b>\$ 587,221</b>	<b>\$ 583,511</b>	<b>\$ 582,256</b>	<b>\$ 579,947</b>	<b>\$ 578,369</b>	<b>\$ 578,530</b>	<b>\$ 578,702</b>	<b>\$ 578,702</b>	<b>\$ 2,453,273</b>

**2023 Annual Repayment Limit**                      \$ 3,264,192  
 Balance Available                                      \$ 2,371,013



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777 Bay Street,  
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Ministère des affaires municipales et du logement  
777 rue Bay,  
Toronto (Ontario) M5G 2E5

## 2023 ANNUAL REPAYMENT LIMIT

(UNDER ONTARIO REGULATION 403 / 02)

<b>MMAH CODE:</b>	<b>71618</b>		
<b>MUNID:</b>	<b>01009</b>		
<b>MUNICIPALITY:</b>	<b>South Stormont Tp</b>		
<b>UPPER TIER:</b>	<b>Stormont, Dundas and Glengarry UCo</b>		
<b>REPAYMENT LIMIT:</b>		<b>\$</b>	<b>3,264,192</b>

The repayment limit has been calculated based on data contained in the 2021 Financial Information Return, as submitted to the Ministry. This limit represents the maximum amount which the municipality had available as of December 31, 2021 to commit to payments relating to debt and financial obligation. Prior to the authorization by Council of a long term debt or financial obligation, this limit must be adjusted by the Treasurer in the prescribed manner. The limit is effective January 01, 2023

### FOR ILLUSTRATION PURPOSES ONLY,

The additional long-term borrowing which a municipality could undertake over a 5-year, a 10-year, a 15-year and a 20-year period is shown.

If the municipalities could borrow at 5% or 7% annually, the annual repayment limits shown above would allow it to undertake additional long-term borrowing as follows:

5% Interest Rate			
(a)	20 years @ 5% p.a.	\$	40,679,044
(a)	15 years @ 5% p.a.	\$	33,881,194
(a)	10 years @ 5% p.a.	\$	25,205,223
(a)	5 years @ 5% p.a.	\$	14,132,242
7% Interest Rate			
(a)	20 years @ 7% p.a.	\$	34,580,894
(a)	15 years @ 7% p.a.	\$	29,729,978
(a)	10 years @ 7% p.a.	\$	22,926,317
(a)	5 years @ 7% p.a.	\$	13,383,831

Item 21, 1, 3

# DETERMINATION OF ANNUAL DEBT REPAYMENT LIMIT

(UNDER ONTARIO REGULATION 403/02)

MUNICIPALITY:

South Stormont Tp

MMAH CODE:

71618

### Debt Charges for the Current Year

		1
		\$
0210	Principal (SLC 74 3099 01) . . . . .	572,349
0220	Interest (SLC 74 3099 02) . . . . .	217,205
0299	<b>Subtotal</b>	<b>789,554</b>
0610	Payments for Long Term Commitments and Liabilities financed from the consolidated statement of operations (SLC 42 6010 01) . . . . .	0
9910	<b>Total Debt Charges</b>	<b>789,554</b>

### Amounts Recovered from Unconsolidated Entities

		1
		\$
1010	Electricity - Principal (SLC 74 3030 01) . . . . .	0
1020	Electricity - Interest (SLC 74 3030 02) . . . . .	0
1030	Gas - Principal (SLC 74 3040 01) . . . . .	0
1040	Gas - Interest (SLC 74 3040 02) . . . . .	0
1050	Telephone - Principal (SLC 74 3050 01) . . . . .	0
1060	Telephone - Interest (SLC 74 3050 02) . . . . .	0
1099	<b>Subtotal</b>	<b>0</b>
1410	Debt Charges for Tile Drainage/Shoreline Assistance (SLC 74 3015 01 + SLC 74 3015 02) . . . . .	32,948
1411	Provincial Grant funding for repayment of long term debt (SLC 74 3120 01 + SLC 74 3120 02) . . . . .	0
1412	Lump sum (balloon) repayments of long term debt (SLC 74 3110 01 + SLC 74 3110 02) . . . . .	0
1420	<b>Total Debt Charges to be Excluded</b>	<b>32,948</b>
9920	<b>Net Debt Charges</b>	<b>756,606</b>

		1
		\$
1610	Total Revenue (SLC 10 9910 01) . . . . .	18,469,306
<b>Excluded Revenue Amounts</b>		
2010	Fees for Tile Drainage / Shoreline Assistance (SLC 12 1850 04) . . . . .	45,362
2210	Ontario Grants, including Grants for Tangible Capital Assets (SLC 10 0699 01 + SLC 10 0810 01 + SLC10 0815 01) . . . . .	1,550,317
2220	Canada Grants, including Grants for Tangible Capital Assets (SLC 10 0820 01 + SLC 10 0825 01) . . . . .	241,290
2225	Deferred revenue earned (Provincial Gas Tax) (SLC 10 830 01) . . . . .	0
2226	Deferred revenue earned (Canada Gas Tax) (SLC 10 831 01) . . . . .	515,476
2230	Revenue from other municipalities including revenue for Tangible Capital Assets ( SLC 10 1098 01 + SLC 10 1099 01) . . . . .	0
2240	Gain/Loss on sale of land & capital assets (SLC 10 1811 01) . . . . .	33,670
2250	Deferred revenue earned (Development Charges) (SLC 10 1812 01) . . . . .	0
2251	Deferred revenue earned (Recreation Land (The Planning Act)) (SLC 10 1813 01) . . . . .	0
2252	Donated Tangible Capital Assets (SLC 53 0610 01) . . . . .	0
2253	Other Deferred revenue earned (SLC 10 1814 01) . . . . .	0
2254	Increase / Decrease in Government Business Enterprise equity (SLC 10 1905 01) . . . . .	0
2255	Other Revenue (SLC 10 1890 01 + SLC 10 1891 01 + SLC 10 1892 01 + SLC 10 1893 01 + SLC 10 1894 01 + SLC 10 1895 01 + SLC 10 1896 01 + SLC 10 1897 01 + SLC 10 1898 01) . . . . .	0
2299	<b>Subtotal</b>	<b>2,386,115</b>
2410	Fees and Revenue for Joint Local Boards for Homes for the Aged . . . . .	0
2610	<b>Net Revenues</b>	<b>16,083,191</b>
2620	<b>25% of Net Revenues</b>	<b>4,020,798</b>
9930	<b>ESTIMATED ANNUAL REPAYMENT LIMIT</b>	<b>3,264,192</b>
		(25% of Net Revenues less Net Debt Charges)

\* SLC denotes Schedule, Line Column.



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## 2022 ANNUAL REPAYMENT LIMIT (UNDER ONTARIO REGULATION 403 / 02)

<b>MMAH CODE:</b>	<b>71618</b>		
<b>MUNID:</b>	<b>01009</b>		
<b>MUNICIPALITY:</b>	<b>South Stormont Tp</b>		
<b>UPPER TIER:</b>	<b>Stormont, Dundas and Glengarry UCo</b>		
<b>REPAYMENT LIMIT:</b>		<b>\$</b>	<b>3,146,297</b>

The repayment limit has been calculated based on data contained in the 2020 Financial Information Return, as submitted to the Ministry. This limit represents the maximum amount which the municipality had available as of December 31, 2020 to commit to payments relating to debt and financial obligation. Prior to the authorization by Council of a long term debt or financial obligation, this limit must be adjusted by the Treasurer in the prescribed manner. The limit is effective January 01, 2022

### FOR ILLUSTRATION PURPOSES ONLY,

The additional long-term borrowing which a municipality could undertake over a 5-year, a 10-year, a 15-year and a 20-year period is shown.

If the municipalities could borrow at 5% or 7% annually, the annual repayment limits shown above would allow it to undertake additional long-term borrowing as follows:

5% Interest Rate			
(a)	20 years @ 5% p.a.	\$	39,209,818
(a)	15 years @ 5% p.a.	\$	32,657,490
(a)	10 years @ 5% p.a.	\$	24,294,873
(a)	5 years @ 5% p.a.	\$	13,621,821
7% Interest Rate			
(a)	20 years @ 7% p.a.	\$	33,331,918
(a)	15 years @ 7% p.a.	\$	28,656,205
(a)	10 years @ 7% p.a.	\$	22,098,275
(a)	5 years @ 7% p.a.	\$	12,900,440

Item 21, P. 5

# DETERMINATION OF ANNUAL DEBT REPAYMENT LIMIT

(UNDER ONTARIO REGULATION 403/02)

MUNICIPALITY: **South Stormont Tp** MMAH CODE: **71618**

		1
		\$
<b>Debt Charges for the Current Year</b>		
0210	Principal (SLC 74 3099 01) . . . . .	577,362
0220	Interest (SLC 74 3099 02) . . . . .	228,816
0299	<b>Subtotal</b>	<b>806,178</b>
0610	Payments for Long Term Commitments and Liabilities financed from the consolidated statement of operations (SLC 42 6010 01) . . . . .	0
9910	<b>Total Debt Charges</b>	<b>806,178</b>

		1
		\$
<b>Amounts Recovered from Unconsolidated Entities</b>		
1010	Electricity - Principal (SLC 74 3030 01) . . . . .	0
1020	Electricity - Interest (SLC 74 3030 02) . . . . .	0
1030	Gas - Principal (SLC 74 3040 01) . . . . .	0
1040	Gas - Interest (SLC 74 3040 02) . . . . .	0
1050	Telephone - Principal (SLC 74 3050 01) . . . . .	0
1060	Telephone - Interest (SLC 74 3050 02) . . . . .	0
1099	<b>Subtotal</b>	<b>0</b>
1410	Debt Charges for Tile Drainage/Shoreline Assistance (SLC 74 3015 01 + SLC 74 3015 02) . . . . .	37,660
1411	Provincial Grant funding for repayment of long term debt (SLC 74 3120 01 + SLC 74 3120 02) . . . . .	0
1412	Lump sum (balloon) repayments of long term debt (SLC 74 3110 01 + SLC 74 3110 02) . . . . .	0
1420	<b>Total Debt Charges to be Excluded</b>	<b>37,660</b>
9920	<b>Net Debt Charges</b>	<b>768,518</b>

		1
		\$
1610	Total Revenue (SLC 10 9910 01) . . . . .	18,491,203
<b>Excluded Revenue Amounts</b>		
2010	Fees for Tile Drainage / Shoreline Assistance (SLC 12 1850 04) . . . . .	8,790
2210	Ontario Grants, including Grants for Tangible Capital Assets (SLC 10 0699 01 + SLC 10 0810 01 + SLC10 0815 01) . . . . .	2,129,125
2220	Canada Grants, including Grants for Tangible Capital Assets (SLC 10 0820 01 + SLC 10 0825 01) . . . . .	242,193
2225	Deferred revenue earned (Provincial Gas Tax) (SLC 10 830 01) . . . . .	0
2226	Deferred revenue earned (Canada Gas Tax) (SLC 10 831 01) . . . . .	435,000
2230	Revenue from other municipalities including revenue for Tangible Capital Assets ( SLC 10 1098 01 + SLC 10 1099 01) . . . . .	0
2240	Gain/Loss on sale of land & capital assets (SLC 10 1811 01) . . . . .	4,334
2250	Deferred revenue earned (Development Charges) (SLC 10 1812 01) . . . . .	0
2251	Deferred revenue earned (Recreation Land (The Planning Act)) (SLC 10 1813 01) . . . . .	12,500
2252	Donated Tangible Capital Assets (SLC 53 0610 01) . . . . .	0
2253	Other Deferred revenue earned (SLC 10 1814 01) . . . . .	0
2254	Increase / Decrease in Government Business Enterprise equity (SLC 10 1905 01) . . . . .	0
2255	Other Revenue (SLC 10 1890 01 + SLC 10 1891 01 + SLC 10 1892 01 + SLC 10 1893 01 + SLC 10 1894 01 + SLC 10 1895 01 + SLC 10 1896 01 + SLC 10 1897 01 + SLC 10 1898 01) . . . . .	0
2299	<b>Subtotal</b>	<b>2,831,942</b>
2410	Fees and Revenue for Joint Local Boards for Homes for the Aged . . . . .	0
2610	<b>Net Revenues</b>	<b>15,659,261</b>
2620	<b>25% of Net Revenues</b>	<b>3,914,815</b>
9930	<b>ESTIMATED ANNUAL REPAYMENT LIMIT</b>	<b>3,146,297</b>
		(25% of Net Revenues less Net Debt Charges)

\* SLC denotes Schedule, Line Column.



**Summary of Reserve/Reserve Funds (Excludes Water/Wastewater)**

Name	2020 Projected Balances	2021 Projected Balances	2022 Projected Balances	Transfer TO Reserve 2023	Transfer FROM Reserve 2023	Additional FROM Reserve 2023	2023 Projected Balances	Proposed 2024 Budget CR	Proposed 2024 Budget DR	Proposed 2024 Projected Balances
<b>Reserve Funds:</b>										
4-7-1000-0981 Development Charge Reserve - Highway		\$ -	\$ 6,477	\$ 34,503			\$ 40,980	\$ 43,350		\$ 84,330
4-7-1000-0982 Development Charge Reserve - Fire		\$ -	\$ 6,866	\$ 36,586			\$ 43,452	\$ 45,966		\$ 89,419
4-7-1000-0983 Development Charge Reserve - P&R		\$ -	\$ 15,981	\$ 84,505			\$ 100,486	\$ 106,299		\$ 206,785
4-7-1000-0984 Development Charge Reserve - Growth		\$ -	\$ 660	\$ 3,485			\$ 4,145	\$ 4,384		\$ 8,529
<b>Sub-Ttl DC's</b>	\$ -	\$ -	\$ 29,984	\$ 159,079	\$ -	\$ -	\$ 189,063	\$ 200,000	\$ -	\$ 389,063
4-7-6200-0940 South Stormont Senior Support Reserve Fund	\$ 16,873	\$ 16,873	\$ 21,873	\$ 5,000			\$ 26,873	\$ 5,000		\$ 31,873
4-7-7400-0900 Ingleside Library Reserve Fund	\$ 3,302	\$ 3,302	\$ 3,302		\$ (1,000)		\$ 2,302			\$ 2,302
<b>Total Reserve Funds- General</b>	\$ 20,175	\$ 20,175	\$ 55,159	\$ 164,079	\$ (1,000)	\$ -	\$ 218,238	\$ 205,000	\$ -	\$ 423,238
<b>Reserves</b>										
4-7-1000-0901 Working Capital Reserves	\$ 4,934,101	\$ 3,277,430	\$ 1,319,223		\$ (421,152)	\$ (528,703)	\$ 369,368			\$ 369,368
4-7-1000-0902 Grant Funding Reserve	\$ 442,672	\$ 256,295	\$ 316,295				\$ 316,295	\$ (233,000)		\$ 83,295
4-7-1000-0903 Service Delivery Reserve	\$ -	\$ 10,000	\$ 10,000	\$ 5,000	\$ (5,000)		\$ 10,000			\$ 10,000
4-7-1000-0904 Tax- Rate Stabilization Reserve	\$ -	\$ 136,785	\$ 170,477				\$ 170,477			\$ 170,477
4-7-1000-0909 Current year surplus/deficit	\$ 1,041,427	\$ 0.32	\$ 0				\$ 0			\$ 0
<b>new for 2024</b> Carry Forward Project Reserve (Tax Dollars previous yr)		\$ -	\$ -	\$ 138,000			\$ 138,000	\$ (138,000)		\$ -
4-7-1000-0943 Land inventory reserve	\$ 243,331	\$ 718,331	\$ 718,331		\$ (177,000)		\$ 541,331	\$ 400,000	\$ (190,000)	\$ 751,331
4-7-1100-0903 Election Reserves	\$ 53,645	\$ 80,000	\$ (0.27)	\$ 30,000			\$ 30,000	\$ 30,000		\$ 60,000
4-7-1310-0903 IT Reserve	\$ -	\$ 60,000	\$ 60,000	\$ 20,000			\$ 80,000	\$ 20,000		\$ 100,000
4-7-1610-0940 EMS Reserve	\$ 5,450	\$ 5,450	\$ (0)				\$ (0)			\$ (0)
4-7-1800-0940 Facilities Reserve	\$ 324,906	\$ 399,906	\$ 1,099,906		\$ (168,077)		\$ 931,829	\$ 36,000	\$ (800,000)	\$ 167,829
4-7-1900-0903 Economic Development reserve	\$ -	\$ 5,000	\$ 55,000	\$ 50,000			\$ 105,000	\$ 50,000	\$ (50,000)	\$ 105,000
4-7-1900-0907 Barlow Community benefits	\$ 19,507	\$ 19,507	\$ 79,507	\$ 20,000			\$ 99,507			\$ 99,507
4-7-2000-0906 MTO Revenue For Reserves	\$ 121,162	\$ 68,157	\$ 68,157				\$ 68,157			\$ 68,157
4-7-2000-0908 Fire Vessel Donations Reserve		\$ -	\$ -	\$ 11,600			\$ 11,600			\$ 11,600
4-7-2000-0910 TNPL Fire/Industrial Road Reserve	\$ 148,850	\$ 5,150	\$ 5,150				\$ 5,150			\$ 5,150
4-7-2000-0930 Fire Vehicle Reserve	\$ 100,303	\$ 100,303	\$ 100,303		\$ -		\$ 100,303			\$ 100,303
4-7-2000-0940 Fire Facility Reserve	\$ -	\$ 700,000	\$ 950,000	\$ 250,000	\$ (95,000)		\$ 1,105,000	\$ 250,000		\$ 1,355,000
4-7-2000-0941 Fire Equipment Reserves	\$ 319,022	\$ 69,022	\$ 119,022	\$ 50,000	\$ (153,000)		\$ 16,022	\$ 50,000		\$ 66,022
4-7-2410-0900 Animal Control - Reserves	\$ 25,000	\$ 25,000	\$ 50,000	\$ 25,000			\$ 75,000	\$ 25,000	\$ (60,000)	\$ 40,000
4-7-3110-0942 Road Upgrade Reserve	\$ 14,000	\$ 119,000	\$ (261,000)	\$ 60,000	\$ (140,000)		\$ (341,000)	\$ 60,000		\$ (281,000)
4-7-3130-0903 Bridge Reserve	\$ -	\$ 50,000	\$ 50,000				\$ 50,000	\$ (50,000)		\$ -
4-7-3210-0903 Winter Control Reserve		\$ 200,000	\$ 200,000	\$ 60,000			\$ 260,000	\$ 60,000	\$ (140,000)	\$ 180,000
4-7-3600-0903 Storm Water Reserve		\$ -	\$ 55,000				\$ 55,000			\$ 55,000
4-7-3800-0941 Fleet recovery reserve	\$ 309,869	\$ 350,359	\$ 235,182	\$ 227,908			\$ 463,090	\$ 174,000	\$ (160,000)	\$ 477,090
4-7-4400-0900 Waste Management Reserves	\$ (497,326)	\$ 49,074	\$ 399,074		\$ (350,000)		\$ 49,074			\$ 49,074
4-7-4510-0929 Trillium Landfill - Capping Reserves	\$ 60,000	\$ 60,000	\$ 80,000	\$ 20,000			\$ 100,000	\$ 20,000		\$ 120,000
4-7-4600-0942 Recycling Future Capital Reserves	\$ 5,500	\$ 5,500	\$ 5,500				\$ 5,500			\$ 5,500
4-7-5400-0900 Cemeteries - Reserves	\$ 25,000	\$ 25,000	\$ 35,000	\$ 5,000		\$ (10,000)	\$ 30,000	\$ 5,000		\$ 35,000
4-7-7000-0900 Recreation Reserves	\$ 23,951	\$ 54,166	\$ 69,166				\$ 69,166			\$ 69,166
4-7-7000-0903 Recreation Equipment Reserves	\$ -	\$ 30,000	\$ 30,000	\$ 15,000			\$ 45,000	\$ 15,000		\$ 60,000
4-7-7100-0900 Park Reserves	\$ -	\$ 60,000	\$ 110,000		\$ (25,000)		\$ 85,000			\$ 85,000
4-7-7100-0903 Waterfront Reserve	\$ -	\$ 200,000	\$ 700,000	\$ 150,000			\$ 850,000	\$ 150,000		\$ 1,000,000
4-7-7100-0910 Parks - Moulinette Island Park Reserves	\$ 1,450	\$ 700	\$ 700				\$ 700			\$ 700
4-7-7310-0900 Arena / Recreation Reserves	\$ 61,090	\$ 8,090	\$ 28,090	\$ 20,000			\$ 48,090	\$ 20,000		\$ 68,090
4-7-8100-0900 Planning reserve	\$ -	\$ 106,000	\$ 106,000				\$ 106,000			\$ 106,000
4-7-8500-0904 Building - Lot Grading Reserves	\$ 60,405	\$ 60,405	\$ 66,405				\$ 66,405			\$ 66,405
4-7-8500-0905 Building Reserve		\$ -	\$ -	\$ 10,000			\$ 10,000	\$ 10,000		\$ 20,000
<b>Total Reserves- General</b>	\$ 7,843,314	\$ 7,314,630	\$ 7,030,488	\$ 1,167,508	\$ (1,534,229)	\$ (538,703)	\$ 6,125,063	\$ 1,375,000	\$ (1,821,000)	\$ 5,679,063
<b>EXCLUDING WATER</b>	\$ 7,863,489	\$ 7,334,805	\$ 7,085,646	\$ 1,331,587	\$ (1,535,229)	\$ (538,703)	\$ 6,343,301	\$ 1,580,000	\$ (1,821,000)	\$ 6,102,301
<i>Year over year Increase/(Decrease) to Reserves</i>		\$ (528,685)	\$ (249,158)				\$ (742,345)			\$ (241,000)

Project not started funds (\$350K) put back in reserve      Projects carrying forward from 2023 to 2024

Name		2020 Projected Balances	2021 Projected Balances	2022 Projected Balances	2023 Projected Balance	2024 Projected Balance
<b>Canada Community Building Fund CCBF (Federal Gas Tax)</b>						
4-7-1000-0750	Opening Balance	\$ 939,264	\$ 913,729	\$ 1,223,963	\$ 1,152,516	\$ 1,127,949
Deferred Revenue	Interest Earned	\$ 11,757	\$ 10,217	\$ 28,554	\$ 66,569	\$ 60,000 ** Estimate
	Funds Received	\$ 397,708	\$ 815,492	\$ 415,786	\$ 433,863	\$ 433,863 ** Estimate
	Funds (Used)	\$ (435,000)	\$ (515,476)	\$ (515,786)	\$ (525,000)	\$ (905,440)
	Closing Balance	\$ 913,729	\$ 1,223,963	\$ 1,152,516	\$ 1,127,949	\$ 716,372
<b>Cash-in-Lieu (Planning)</b>						
4-7-8100-0713	Deferred Revenue-Cash In Lieu	\$ 18,884	\$ 18,884	\$ 18,884	\$ 18,884	\$ 18,884