

Towards the Future



Draft Budget 2022-2024

24 NOVEMBER 2021

OUTCOMES FROM DISCUSSION NOVEMBER 17, 2021

- 3% tax increase in 2022, 3% in 2023, 4% in 2024
- Transition following capital projects from 2022 to 2023
 - ✓ Savings Street (DST w. FS) \$217,800
 - ✓ Beaver Dam Road (Asphalt Overlay) \$ 77,500
 - ✓ Poplar Ave (Asphalt Overlay) \$ 64,000
 - ✓ Hunters Road Culvert Engineering \$ 40,000
- Debuture 2 bridge projects in 2022
 - ✓ Lefebvre Road Bridge – Reconstruction \$550,000
 - ✓ Shaver Road Bridge Rehabilitation \$200,000

INFORMATION for CONSIDERATION

- 2022 Taxation estimates are based on MPAC 2022 assessment value issued at beginning of December. Values shared in this presentation and previously may change.
- Council only has to approve 2022 budget, consideration of projections for 2023 and 2024 are included.
- Proposed capital project values in 2023 and 2024 change, asset management report to come in June 2022.
- Revenue estimates change, possible grants, amended fees and charges based on study recommendations and Development Charges.

INFORMATION for CONSIDERATION

- Proposed 3% increase;
 - Is below annual inflation rate of 4.9% for Ontario based on October 2020 to October 2021
 - Is well below local construction correction factor of 2019 to 2021 23% to 40%
 - Is below Industrial Price Index of 15% September 2020 to 2021
- Responding to growth
- Asset management total costs unknown at this time
- Meeting Community Strategic Plan Identified Priorities

ASSESSMENT & PROPOSED TAXES BY ASSESSMENT CLASS

					3% Increase in 2022	3% Increase in 2023	4% Increase in 2024
Property Class	2021 Assessment	2021 Municipal Tax Dollars	Current Assessment	2022 Proposed Municipal Tax Dollars	2023 Proposed Municipal Tax Dollars	2024 Proposed Municipal Tax Dollars	
Residential	\$ 1,300,256,718	\$ 6,154,367	\$ 1,311,629,718	\$ 6,394,443	\$ 6,586,277	\$ 6,849,728	
Commercial	\$ 68,599,449	\$ 525,569	\$ 70,313,349	\$ 555,040	\$ 571,691	\$ 594,559	
Industrial	\$ 22,077,400	\$ 272,129	\$ 22,313,400	\$ 281,955	\$ 290,413	\$ 302,030	
Farmland	\$ 172,803,100	\$ 204,479	\$ 175,895,500	\$ 214,382	\$ 220,813	\$ 229,646	
Landfill	\$ 48,300	\$ 330	\$ 48,300	\$ 340	\$ 350	\$ 364	
Forest	\$ 1,762,833	\$ 2,086	\$ 1,766,533	\$ 2,153	\$ 2,218	\$ 2,306	
Pipeline	\$ 61,644,000	\$ 399,106	\$ 61,680,000	\$ 411,319	\$ 423,659	\$ 440,605	
Exempt	\$ 42,683,700	\$ -	\$ 42,581,500	\$ -	\$ -	\$ -	
Total	\$ 1,669,875,500	\$ 7,558,066	\$ 1,686,228,300	\$ 7,859,632	\$ 8,095,421	\$ 8,419,238	

EFFECT OF TAX RATE INCREASE ON MEDIAN VALUED SINGLE FAMILY
PROPERTY (\$206,000)

	2021	2022	2023	2024
Median Single Family Property Assessed Value \$206,000 (2021-OPTA)	Township Tax Levy	Proposed Township Tax Levy	Proposed Township Tax Levy	Proposed Township Tax Levy
3%, 3%, 4% - Total Municipal Tax	\$ 975	\$ 1,004	\$ 1,034	\$ 1,076
Difference per Year		\$ 29	\$ 30	\$ 41
Alternative Tax Increases for Median Single Family Property Assessed Value \$206,000				
		2022	2023	2024
2%, 3%, 4% - Total Municipal Tax	\$ 975	\$ 995	\$ 1,024	\$ 1,065
Difference per Year		\$ 20	\$ 49	\$ 90
1.5%, 2.5%, 3.5% - Total Municipal Tax	\$ 975	\$ 990	\$ 1,014	\$ 1,050
Difference per Year		\$ 15	\$ 39	\$ 75
1%, 2%, 3% - Total Municipal Tax	\$ 975	\$ 985	\$ 1,004	\$ 1,035
Difference per Year		\$ 10	\$ 29	\$ 60

PROPOSED OPERATING BUDGET

PROPOSED - BUDGET 2022-24

	Average 2018 to 2020	Final Budget 2021	Draft Budget 2022	Draft Budget 2023	Draft Budget 2024
OPERATING ONLY					
Expenditures:					
GENERAL GOVERNMENT	2,659,380	3,264,350	3,633,112	3,673,447	3,757,414
PROTECTION OF PERSONS AND PROPERTY	127,986	155,250	179,092	182,590	185,259
FIRE AND RESCUE	808,441	1,126,973	1,138,349	1,103,259	1,124,821
TRANSPORTATION SERVICES	3,093,019	3,296,939	3,467,778	3,588,666	3,566,876
PARKS AND RECREATION	1,281,168	1,345,462	1,411,922	1,474,920	1,507,409
PLANNING AND DEVELOPMENT	752,152	920,419	798,708	716,113	740,204
WASTE MANAGEMENT	1,099,282	1,196,392	1,374,843	1,344,224	1,362,449
DRAINAGE	168,166	147,690	145,709	148,594	151,577
SURPLUS TO TRANSFER TO RESERVES					
TOTAL EXPENDITURES	9,989,594	11,453,477	12,149,513	12,231,813	12,396,009

NET BUDGET BY DIVISION

Division	2021 Net Budget	2022 Net Budget	2023 Net Budget	2024 Net Budget
Net Budget				
GENERAL GOVERNMENT	\$ 587,659	285,099	428,852	468,824
PROTECTION PERSONS & PROPERTY	\$ 107,750	121,442	123,787	125,280
FIRE AND RESCUE	\$ 1,247,568	1,413,849	1,377,419	1,397,624
TRANSPORTATION SERVICES	\$ 2,928,396	3,203,782	3,319,874	3,289,527
PARKS AND RECREATION	\$ 783,933	798,622	839,236	849,142
PLANNING AND BUILDING	\$ 253,142	393,708	303,999	320,830
WASTE MANAGEMENT	\$ 1,187,027	1,158,818	1,154,478	1,168,908
DRAINAGE	\$ 65,690	40,709	43,594	46,577
Total Tax Requirement for Operations	\$ 7,161,165	7,416,029	7,591,239	7,666,712
Capital Contribution	396,900.00	443,603	504,182	752,526
Based on Tax rate increase		3%	3%	4%
Total Operating and Capital	\$ 7,558,065	7,859,632	8,095,421	8,419,238

CAPITAL BUDGET BY DIVISION

Capital Projects	Average 2017 to 2019	Final Budget 2021	Draft Budget 2022	Draft Budget 2023	Draft Budget 2024
Expenditures:					
GENERAL GOVERNMENT	125,000	475,000			
PROTECTION OF PERSONS AND PRO	-	-			
FIRE AND RESCUE	726,600	570,000	580,000	50,000	
TRANSPORTATION SERVICES	2,881,329	1,890,150	2,771,000	2,462,300	2,296,000
PARKS AND RECREATION	313,965	851,250	1,162,500	1,095,000	1,050,000
PLANNING AND DEVELOPMENT	177,335	565,000	456,000	175,000	125,000
WASTE MANAGEMENT	-	878,500	350,000		
DRAINAGE	-	-	-	-	-
	4,224,229	5,229,900	5,319,500	3,782,300	3,471,000

DEBT PROJECTION SUMMARY

New Debt Projection Summary

							Projected	Aavailable Debt limit
							Asset/liability	for Future Capital
	New Debt	20 Years Interests	Yearly Interest	Yearly Cash	payment	Ratio	Projects	
2022	\$ 2,340,000	\$ 729,831	\$ 31,231	\$ 72,810		1.2280	\$ 32,293,476	
2023	\$ 1,177,800	\$ 289,162	\$ 75,199	\$ 184,053		1.1365	\$ 31,115,676	
2024	\$ 597,000	\$ 186,200	\$ 99,296	\$ 258,230		1.0952	\$ 30,518,676	
Total	\$ 4,114,800	\$ 1,205,193	\$ 205,726	\$ 515,093				
2021 Budget								
Committed	\$ 660,000	Myers Road Reconstruction 4 km						
2022-2024								
Total	\$ 3,454,800							

- 1 All debt projection is based on current 2.84% interest rate in 15/ 20 years term.
- 2 The Projected Asset/Liability ratio is based on 2020 audit.
- 3 Available debt limit calculation is based on 5% calculation of 2021 Annual Repayment Limit from Ontario Ministry of Municipal Affairs and Housing.
- 4 In 2022 debt payments increase from \$807K to \$873K annually.

2022 REVENUE & EXPENDITURES BASED ON 3% TAX RATE INCREASE

	2022 Operating	Reserves	Capital	2022 Budget
Revenue:				
TAXATION	6,646,706	534,835	678,091	7,859,632
PAYMENTS IN LIEU	504,670			504,670
FEES AND CHARGES	1,428,304			1,428,304
UNCONDITIONAL GRANTS	1,337,443			1,337,443
CONDITIONAL GRANTS	340,000		1,840,409	2,180,409
RENTS	571,400			571,400
INVESTMENT INCOME	475,000			475,000
DONATIONS AND OTHERS	635,990			635,990
LOAN FUNDING/DEBENTURES	-		1,680,000	1,680,000
CONTRIBUTION FROM RESERVES	210,000	280,988	1,121,000	1,611,988
OTHER	-			-
	12,149,513	815,823	5,319,500	18,284,836
Expenditures:				
GENERAL GOVERNMENT	3,633,112	160,000	-	3,793,112
PROTECTION OF PERSONS AND	179,092	-	-	179,092
FIRE AND RESCUE	1,138,349	325,000	580,000	2,043,349
TRANSPORTATION SERVICES	3,467,778	189,823	2,771,000	6,428,601
PARKS AND RECREATION	1,411,922	85,000	1,162,500	2,659,422
PLANNING AND DEVELOPMENT	798,708	56,000	456,000	1,310,708
WASTE MANAGEMENT	1,374,843	-	350,000	1,724,843
DRAINAGE	145,709	-	-	145,709
CONTRIBUTION TO RESERVES				-
	12,149,513	815,823	5,319,500	18,284,836

DRAFT 2022 – 2024 BUDGET SUMMARY, 3%, 3% AND 4%

		Average 2018 to 2020	Final Budget 2021	Draft Budget 2022	Draft Budget 2023	Draft Budget 2024
Revenue:						
	TAXATION	6,821,473	7,558,065	7,859,632	8,095,421	8,419,238
	PAYMENTS IN LIEU	481,478	504,670	504,670	514,763	525,059
	FEES AND CHARGES	1,465,355	1,208,074	1,428,304	1,451,480	1,478,363
	UNCONDITIONAL GRANTS	1,538,749	1,862,443	1,337,443	1,337,443	1,337,443
	CONDITIONAL GRANTS	1,035,594	512,845	2,180,409	1,309,563	1,732,777
	RENTS	543,489	561,470	571,400	582,828	594,485
	INVESTMENT INCOME	400,048	351,000	475,000	485,000	495,000
	DONATIONS AND OTHERS	687,249	316,550	635,990	615,400	624,848
	LOAN FUNDING/DEBENTURES	45,684	2,055,950	1,680,000	1,177,800	597,000
	CONTRIBUTION FROM RESERVES	1,802,583	2,368,094	1,611,988	1,268,556	1,024,000
	OTHER		382,000			
TOTAL REVENUE		14,821,702	17,681,161	18,284,836	16,838,254	16,828,212
Expenditures:						
	GENERAL GOVERNMENT	2,784,380	3,799,350	3,793,112	3,834,327	3,919,189
	PROTECTION OF PERSONS AND PROPERTY	127,986	155,250	179,092	182,590	185,259
	FIRE AND RESCUE	1,535,041	1,946,973	2,043,349	1,478,259	1,449,821
	TRANSPORTATION SERVICES	5,974,348	5,517,089	6,428,601	6,246,624	6,045,376
	PARKS AND RECREATION	1,595,133	2,231,712	2,659,422	2,655,536	2,643,652
	PLANNING AND DEVELOPMENT	929,487	1,641,419	1,310,708	948,099	923,192
	WASTE MANAGEMENT	1,099,282	2,104,892	1,724,843	1,344,224	1,362,449
	DRAINAGE	168,166	147,690	145,709	148,594	151,577
	CONTRIBUTION TO RESERVES	607,879	136,785	-	-	147,697
TOTAL EXPENDITURES		14,821,702	17,681,161	18,284,836	16,838,254	16,828,212
TOTAL OPERATING EXPENDITURES		9,989,594	11,453,477	12,149,513	12,231,813	12,396,009
TOTAL CONTRIBUTIONS TO RESERVES		607,879	997,785	815,823	824,141	961,203
TOTAL CAPITAL/PROJECT EXPENDITURE		4,224,229	5,229,900	5,319,500	3,782,300	3,471,000
TOTAL EXPENDITURES		14,821,702	17,681,161	18,284,836	16,838,254	16,828,212

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QUESTIONS?

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