



Finance



Proposed
BUDGET
2022-2024



2022 Budget with 2023,2024 Projection Summary

	Average 2018 to 2020	Final Budget 2021	Final Budget 2022	Projection 2023	Projection 2024
OPERATING ONLY					
Expenditures:					
GENERAL GOVERNMENT	2,659,380	3,264,350	3,633,112	3,673,447	3,757,414
PROTECTION OF PERSONS AND PRO	127,986	155,250	179,092	182,590	185,259
FIRE AND RESCUE	808,441	1,126,973	1,138,349	1,103,259	1,124,821
TRANSPORTATION SERVICES	3,093,019	3,296,939	3,467,778	3,588,666	3,566,876
PARKS AND RECREATION	1,281,168	1,345,462	1,411,922	1,474,920	1,507,409
PLANNING AND DEVELOPMENT	752,152	920,419	798,708	716,113	740,204
WASTE MANAGEMENT	1,099,282	1,196,392	1,374,843	1,344,224	1,362,449
DRAINAGE	168,166	147,690	145,709	148,594	151,577
SURPLUS TO TRANSFER TO RESERVES					
TOTAL EXPENDITURES	9,989,594	11,453,477	12,149,513	12,231,812	12,396,009



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Proposed BUDGET 2022-2024



2022 Budget with 2023,2024 Projection Summary

Capital Projects

Expenditures:

GENERAL GOVERNMENT
PROTECTION OF PERSONS AND PRO
FIRE AND RESCUE
TRANSPORTATION SERVICES
PARKS AND RECREATION
PLANNING AND DEVELOPMENT
WASTE MANAGEMENT
DRAINAGE

Average 2018 to 2020	Final Budget 2021	Final Budget 2022	Projection 2023	Projection 2024
125,000	475,000			
-	-			
726,600	570,000	580,000	50,000	
2,881,329	1,890,150	3,106,300	2,127,000	2,296,000
313,965	851,250	1,162,500	1,095,000	1,050,000
177,335	565,000	456,000	175,000	125,000
-	878,500	350,000		
-	-	-	-	-
4,224,229	5,229,900	5,654,800	3,447,000	3,471,000



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Proposed BUDGET 2022-2024



2022 Budget with 2023,2024 Projection Summary

	Average 2018 to 2020	Final Budget 2021	Final Budget 2022	Projection 2023	Projection 2024
Reserves:					
GENERAL GOVERNMENT	97,535	60,000	160,000	160,880	161,775
PROTECTION OF PERSONS AND PRO	-	-	-		
FIRE AND RESCUE	250,000	250,000	325,000	325,000	325,000
TRANSPORTATION SERVICES	120,000	330,000	189,823	195,658	182,500
PARKS AND RECREATION	20,000	35,000	85,000	85,616	86,243
PLANNING AND DEVELOPMENT	120,344	156,000	56,000	56,986	57,988
WASTE MANAGEMENT		30,000	-		
DRAINAGE	-	-	-		
Contribution to Reserves	-	136,785	33,692	4,896	148,687
	607,879	997,785	849,515	829,037	962,193

2022 Budget with 2023,2024 Projection Summary



Finance



Proposed BUDGET 2022-2024



Revenue:

TAXATION
 PAYMENTS IN LIEU
 FEES AND CHARGES
 UNCONDITIONAL GRANTS
 CONDITIONAL GRANTS
 RENTS
 INVESTMENT INCOME
 DONATIONS AND OTHERS
 LOAN FUNDING/DEBENTURES
 CONTRIBUTION FROM RESERVES
 OTHER

2022 Final Budget

2022 Operating	Reserves	Capital	2022 Budget
6,322,100	849,515	688,942	7,860,557
504,670			504,670
1,428,304			1,428,304
1,662,049			1,662,049
340,000		2,164,858	2,504,858
571,400			571,400
475,000			475,000
635,990			635,990
-		1,680,000	1,680,000
210,000		1,121,000	1,331,000
-			-
12,149,513	849,515	5,654,800	18,653,828

Expenditures:

GENERAL GOVERNMENT
 PROTECTION OF PERSONS AND P
 FIRE AND RESCUE
 TRANSPORTATION SERVICES
 PARKS AND RECREATION
 PLANNING AND DEVELOPMENT
 WASTE MANAGEMENT
 DRAINAGE
 CONTRIBUTION TO RESERVES

3,633,112	160,000	-	3,793,112
179,092	-	-	179,092
1,138,349	325,000	580,000	2,043,349
3,467,778	189,823	3,106,300	6,763,901
1,411,922	85,000	1,162,500	2,659,422
798,708	56,000	456,000	1,310,708
1,374,843	-	350,000	1,724,843
145,709	-	-	145,709
	33,692		33,692
12,149,513	849,515	5,654,800	18,653,828

2022 Budget with 2023,2024 Projection Summary



Finance



Proposed BUDGET 2022-2024



Revenue:

TAXATION
PAYMENTS IN LIEU
FEES AND CHARGES
UNCONDITIONAL GRANTS
CONDITIONAL GRANTS
RENTS
INVESTMENT INCOME
DONATIONS AND OTHERS
LOAN FUNDING/DEBENTURES
CONTRIBUTION FROM RESERVES
OTHER

2023 Projection

2024 Projection

2023 Operating	Reserves	Capital	2023 Budget	2024 Operating	Reserves	Capital	2024 Budget
6,746,699	829,037	520,637	8,096,373	6,834,398	962,193	623,637	8,420,228
514,763			514,763	525,059			525,059
1,451,480			1,451,480	1,478,363			1,478,363
1,337,443		-	1,337,443	1,337,443		-	1,337,443
358,200		951,363	1,309,563	376,414		1,356,363	1,732,777
582,828			582,828	594,485			594,485
485,000			485,000	495,000			495,000
615,400			615,400	624,848			624,848
-		960,000	960,000	-		597,000	597,000
140,000		1,015,000	1,155,000	130,000		894,000	1,024,000
-			-	-			-
12,231,813	829,037	3,447,000	16,507,850	12,396,009	962,193	3,471,000	16,829,202
3,673,447	160,880	-	3,834,327	3,757,414	161,775	-	3,919,189
182,590	-	-	182,590	185,259	-	-	185,259
1,103,259	325,000	50,000	1,478,259	1,124,821	325,000	-	1,449,821
3,588,666	195,658	2,127,000	5,911,324	3,566,876	182,500	2,296,000	6,045,376
1,474,920	85,616	1,095,000	2,655,536	1,507,409	86,243	1,050,000	2,643,652
716,113	56,986	175,000	948,099	740,204	57,988	125,000	923,192
1,344,224	-	-	1,344,224	1,362,449	-	-	1,362,449
148,594	-	-	148,594	151,577	-	-	151,577
	4,896		4,896		148,687		148,687
12,231,813	829,037	3,447,000	16,507,850	12,396,009	962,193	3,471,000	16,829,202

Expenditures:

GENERAL GOVERNMENT
PROTECTION OF PERSONS AND P
FIRE AND RESCUE
TRANSPORTATION SERVICES
PARKS AND RECREATION
PLANNING AND DEVELOPMENT
WASTE MANAGEMENT
DRAINAGE
CONTRIBUTION TO RESERVES

2022 Budget with 2023,2024 Projection Summary



Finance



Proposed BUDGET 2022-2024



Revenue:

TAXATION
PAYMENTS IN LIEU
FEES AND CHARGES
UNCONDITIONAL GRANTS
CONDITIONAL GRANTS
RENTS
INVESTMENT INCOME
DONATIONS AND OTHERS
LOAN FUNDING/DEBENTURES
CONTRIBUTION FROM RESERVES
OTHER

TOTAL REVENUE

Expenditures:

GENERAL GOVERNMENT
PROTECTION OF PERSONS AND PROPERTY
FIRE AND RESCUE
TRANSPORTATION SERVICES
PARKS AND RECREATION
PLANNING AND DEVELOPMENT
WASTE MANAGEMENT
DRAINAGE
CONTRIBUTION TO RESERVES

TOTAL EXPENDITURES

TOTAL OPERATING EXPENDITURES

TOTAL CONTRIBUTIONS TO RESERVES

TOTAL CAPITAL/PROJECT EXPENDITURE

TOTAL EXPENDITURES

Average 2018 to 2020	Final Budget 2021	Final Budget 2022	Projection 2023	Projection 2024
6,821,473	7,558,065	7,860,557	8,096,373	8,420,228
481,478	504,670	504,670	514,763	525,059
1,465,355	1,208,074	1,428,304	1,451,480	1,478,363
1,538,749	1,862,443	1,662,049	1,337,443	1,337,443
1,035,594	512,845	2,504,858	1,309,563	1,732,777
543,489	561,470	571,400	582,828	594,485
400,048	351,000	475,000	485,000	495,000
687,249	316,550	635,990	615,400	624,848
45,684	2,055,950	1,680,000	960,000	597,000
1,802,583	2,368,094	1,331,000	1,155,000	1,024,000
	382,000			
14,821,702	17,681,161	18,653,828	16,507,850	16,829,202
2,784,380	3,799,350	3,793,112	3,834,327	3,919,189
127,986	155,250	179,092	182,590	185,259
1,535,041	1,946,973	2,043,349	1,478,259	1,449,821
5,974,348	5,517,089	6,763,901	5,911,324	6,045,376
1,595,133	2,231,712	2,659,422	2,655,536	2,643,652
929,487	1,641,419	1,310,708	948,099	923,192
1,099,282	2,104,892	1,724,843	1,344,224	1,362,449
168,166	147,690	145,709	148,594	151,577
607,879	136,785	33,692	4,896	148,687
14,821,702	17,681,161	18,653,828	16,507,850	16,829,202
9,989,594	11,453,477	12,149,513	12,231,812	12,396,009
607,879	997,785	849,515	829,037	962,193
4,224,229	5,229,900	5,654,800	3,447,000	3,471,000
14,821,702	17,681,161	18,653,828	16,507,849	16,829,202

2022 Budget with 2023,2024 Projection Summary



Finance



Proposed BUDGET 2022-2024

2022-2024 Capital Grant & Funding Projection

	2022	2023	2024	Total
Annual OCIF	\$ 639,449	\$ 315,000	\$ 315,000	\$ 1,269,449
Annual Gas Tax	\$ 415,786	\$ 433,863	\$ 433,863	\$ 1,283,512
Prior year Gas Tax	\$ 100,000	\$ 100,000	\$ 100,000	\$ 300,000
Parks & Recreation Funding	\$ 959,623	\$ 102,500	\$ 507,500	\$ 1,569,623
Economic Development	\$ 50,000	\$ -	\$ -	\$ 50,000
Total Capital Grant & Funding	\$ 2,164,858	\$ 951,363	\$ 1,356,363	\$ 4,472,584



2022 Budget with 2023,2024 Projection Summary



Finance



Proposed BUDGET 2022-2024



Name	2020 Audited Balance	2021 projected Balance	2022 Projected Contribution	2022 Projected Withdraw	2022 projected budget	2023 Projected Contribution	2023 Projected Withdraw	2023 projected budget	2024 Projected Contribution	2024 Projected Withdraw	2024 projected budget
Reserve Funds:											
Total Reserve Funds	20,175	20,175	-	-	20,175	-	-	20,175	-	-	20,175
Reserves											
GENERAL GOVERNMENT TOTAL	5,475,527	\$ 2,191,818	\$ 93,692	\$ 580,000	\$ 1,705,510	\$ 65,776	\$ 140,000	\$ 1,631,286	\$ 210,462	\$ 130,000	\$ 1,711,748
FACILITY TOTAL	330,356	\$ 1,105,356	\$ 610,000	\$ -	\$ 1,715,356	\$ 250,000	\$ 750,000	\$ 1,215,356	\$ 250,000	\$ -	\$ 1,465,356
PPP - FIRE AND RESCUE TOTAL	540,486	\$ 237,481	\$ 50,000	\$ -	\$ 287,481	\$ 50,000	\$ 50,000	\$ 287,481	\$ 50,000	\$ -	\$ 337,481
PPP - OTHER TOTAL	25,000	\$ 25,000	\$ 25,000	\$ -	\$ 50,000	\$ 25,000	\$ -	\$ 75,000	\$ 25,000	\$ -	\$ 100,000
BUILDING TOTAL	60,405	\$ 60,405	\$ 6,000	\$ -	\$ 66,405	\$ 6,106	\$ -	\$ 72,511	\$ 6,213	\$ -	\$ 78,724
TRANSPORTATION SERVICES TOTAL	472,719	\$ 724,509	\$ 169,823	\$ 345,000	\$ 549,332	\$ 175,658	\$ -	\$ 724,990	\$ 162,500	\$ 424,000	\$ 463,490
PARKS AND RECREATION TOTAL	86,490	\$ 352,955	\$ 235,000	\$ 50,000	\$ 537,955	\$ 236,496	\$ 90,000	\$ 684,451	\$ 238,018	\$ 395,000	\$ 527,469
PLANNING TOTAL	-	\$ 106,000	\$ -	\$ -	\$ 106,000	\$ -	\$ -	\$ 106,000	\$ -	\$ -	\$ 106,000
ECONOMIC DEVELOPMENT TOTAL	243,331	\$ 768,331	\$ -	\$ 356,000	\$ 412,331	\$ -	\$ 125,000	\$ 287,331	\$ -	\$ 75,000	\$ 212,331
WASTE MANAGEMENT TOTAL	(431,827)	\$ 114,573	\$ 20,000	\$ -	\$ 134,573	\$ 20,000	\$ -	\$ 154,573	\$ 20,000	\$ -	\$ 174,573
Total Reserves & Reserve Funds	\$ 6,822,663	\$ 5,706,604	\$ 1,209,515	\$ 1,331,000	\$ 5,585,119	\$ 829,037	\$ 1,155,000	\$ 5,259,155	\$ 962,193	\$ 1,024,000	\$ 5,197,348

2022 Budget with 2023,2024 Projection Summary



Finance



Proposed BUDGET 2022-2024



New Debt Projection Summary

			20 Years	Yearly	Yearly Cash	Projected	Aavailable Debt
	New Debt		Interests	Interest	payment	Asset/liability	limit for Future
						Ratio	Capital Projects
2022	\$ 2,340,000	\$	729,831	\$ 31,231	\$ 72,810	1.2280	\$ 32,293,476
2023	\$ 960,000	\$	235,690	\$ 73,149	\$ 178,402	1.1524	\$ 31,333,476
2024	\$ 597,000	\$	186,200	\$ 93,356	\$ 241,276	1.1099	\$ 30,736,476
Total	\$ 3,897,000	\$	1,151,721	\$ 197,736	\$ 492,487		
2021 Budget							
Committed	\$ 660,000	Myers Road Reconstruction 4 km					
2022-2024							
Total	\$ 3,237,000						

1 All debt projection is based on current 2.84% interest rate in 15/ 20 years term.

2 The Projected Asset/Liability ratio is based on 2020 audit.

3 Available debt limit calculation is based on 5% calculation of 2021 Annual Repayment Limit from Ontario Ministry of Municipal Affairs and Housing.



Finance



Proposed BUDGET 2022-2024



2022 Budget with 2023,2024 Projection Summary

				3% Increase in 2022	3% Increase in 2023	4% Increase in 2024
Property Class	2021 Assessment	2021 Township Tax Levy	2022 Assessment	2022 Township Tax Lvey	2023Projected Township Tax Dollars	2024 Projected Township Tax Levy
Residential	\$ 1,300,256,718	\$ 6,154,367	\$1,310,401,518	\$ 6,388,456	\$ 6,580,109	\$ 6,843,314
Commercial	\$ 68,599,449	\$ 525,569	\$ 70,535,949	\$ 556,725	\$ 573,426	\$ 596,363
Industrial	\$ 22,077,400	\$ 272,129	\$ 22,363,600	\$ 282,433	\$ 290,906	\$ 302,542
Farmland	\$ 172,803,100	\$ 204,479	\$ 179,793,900	\$ 219,133	\$ 225,707	\$ 234,736
Landfill	\$ 48,300	\$ 330	\$ 48,300	\$ 340	\$ 350	\$ 364
Forest	\$ 1,762,833	\$ 2,086	\$ 1,765,033	\$ 2,151	\$ 2,216	\$ 2,304
Pipeline	\$ 61,644,000	\$ 399,105	\$ 61,680,000	\$ 411,319	\$ 423,659	\$ 440,605
Exempt	\$ 42,683,700	\$ -	\$ 42,733,800	\$ -	\$ -	\$ -
Total	\$ 1,669,875,500	\$ 7,558,065	\$1,689,322,100	\$ 7,860,557	\$ 8,096,373	\$ 8,420,228